

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Collect data on ratable items, organize ratepayers' consultations and prepare 2026 FFR and RIAP.	Entire District							15,000		√		STDA	
<b>Objective:</b> To improve citizens active participation in local governance system including, planning process and transparency and public accountability in the District by 2029													
<b>Programme:</b> Programme to Promote citizens active participation in local governance system including, planning process and transparency and public accountability													
Provide needed logistics and funds to support the District Cultural Centre and NCCE to Promote cultural activities in the District	Entire District						15,000	5,000		√		STDA	NCCE/CNC
scale-up civic education and democratic literacy at all levels with a focus on youth, marginalized groups, and first-time voters	Entire District						15,000	5,000		√		NCCE	STDA
Educate/Sensitize the public on surveys in collaboration with GSS and NCCE	Entire District						10,000	5,000		√		Statistical Dep't	NCCE
Organize inter-service/inter-sectoral collaboration and cooperation meeting among departments and other agencies in the District	Sogakope							15,000		√		STDA	All Dep'ts and Agencies
Support the Youth parliament concept to encourage citizens to participate in governance	Sogakope						10,000	10,000		√		NYA	NCCE/STDA
<b>Objective:</b> To improve peace and order for sustain economic growth in the District by December, 2029; To reduce burglary and other crimes levels by 50% by December, 2029													
<b>Programme:</b> Programme to improve citizens safety and security for socio-economic development													
Provide needed logistics for maintenance of security, law and order	Entire District						150,000	40,000		√		STDA	Security Agencies
Procure and maintain Street Light in the entire District	Entire District						120,000	20,000		√		STDA	Works Dep't
<b>Objective:</b>													

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Programme: Capacity building on data collection and analysis, monitoring and evaluation collaboration among stake institution in service delivery programme													
Prepare and ensure effective implementation of the National Anti-Corruption Action Plan (NACAP), Annual Action Plan & Composite Budget	Sogakope						40,000	10,000		√		STDA	NGOs/DPs/VRCC
Undertake participatory supervision, monitoring, evaluation & auditing of development projects & programmes	Selected Project Communities						60,000	40,000		√		STDA	NGOs/DPs/VRCC
Provide needed logistics and funds to support the production and utilization of statistics for development of the District	Sogakope						5,000	10,000		√		STDA	Statistical Dep't
Update the District Development Data Platform quarterly	Assembly							5,000		√		STDA	Statistical Dep't/ VRCC
Organize Quarterly DPCU and Budget Committee Meetings	Assembly						15,000	17,000		√		STDA	
Hold ½ yearly and End of Year Plan Review Meetings	Assembly							10,000		√		STDA	
Prepare and Implement Popular Participation Action Plan	Entire District							5,000		√		STDA	

## INTERNATIONAL RELATIONS

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
<b>Objective:</b> Attract and retain mutually beneficial and sustainable partnerships between the private sector in Ghana, international businesses, and Ghanaians in the Diaspora													
Programme: Promote implementation of interventions to attract diaspora participation and investment programme.													
Establish Sister City relations to promote Cultural Exchanges for development	Sogakope						50,000	40,000		√		STDA	MoLGCRA

Enter into Partnerships with Ghanaian Resident Abroad to boost local economy	Sogakope						60,000	20,000			√		STDA	MoLGCRA
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## 6.6: 2029 Annual Action Plan

### ANNUAL ACTION PLAN 2029

Table 6.4 Composite Annual Action Plan (2029)

Objective: To build the capacity of revenue staff of the Assembly to increase internal generated funds (IGF) by 30% at the end of 2029; To scale-up monitoring of revenue staff in order to block IGF leakages by 90% at the end of 2029 and To scale-up revenue mobilization campaigns to increase revenue collection from residents by 70% by December, 2029													
Programme: Capacity building for revenue staff Programme and Sustainable resource mobilization programme													
Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Set up task force to collect and monitor revenue collection	Sogakope							10,000		√		STDA	
Procure needed logistics for revenue collection and monitoring	Sogakope							25,000		√		STDA	
Prepare and implement Revenue Improvement Action Plans	Sogakope							4,000		√		IGF Tech. Comm.	Area Councils

Objective: To collaborate with NGOs and financial institutions to reduce interest rate and collateral requirement for accessing credit facilities by businesses by end of 2029; To expand market facilities to about 75% to promote marketing activities in the District by December, 2029; and To improve MSME savings and capital expansion by 50% through Financial literacy training by December, 2029													
Programme: Programme for enhancement of market infrastructure, Promote access to affordable credit facilities especially women programme and Programme for capacity building of entrepreneurs and MSME													
Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Implement PPP initiatives to attract new investors to develop assets in the tourism and economic sectors of the District.	Sogakope						20,000			√		STDA.	GTA/ Private Sector operators
Organise Half year and Annual Business Performance Review Meetings	Sogakope						30,000			√		STDA.	GEA/ ASSI

Train the youth on entrepreneurial skills	Sogakope							10,000	10,000	√		STDA.	GEA/ ASSI
Facilitate the acquisition of green start-ups credit for entrepreneurs ( especially youth and women ) in the District	Sogakope							5,000	5,000	√		STDA.	GTA/ Private Sector operators
Organise or participate in trade exhibitions and cultural fares	Sogakope						25,000	5,000		√		STDA.	GEA/ ASSI/CNC
Promote and celebrate our rich cultural heritage, including the annual Tortsogbeza festival held at the lower Volta Bridge	Sokpoe						20,000	5,000		√		STDA.	CNC/Traditional Leaders
Construct 1No. inclusive Urban Park with ancillary facilities for Ceremonial activities and relaxation	Dabala						800,000.00	100,000	750,000	√		STDA.	Private investors
Facilitate the registration of MSMEs (green enterprises) to be registered with the Registrar General	Sogakope							4,000	5,000	√		GEA	ASSI
Construct Market with Two-Storey, 20-Units Local stores with ancillary facilities	Sogakope						2,800,000	30,000		√		STDA.	VRCC/MoLGCRA
Construct 4No. 10-unit each market sheds	Gamenu and Dploame						320,000	10,000		√		STDA	Market Queens

Objective: To improve road network system to increase access to tourist sites and hospitality industries in the District by December, 2029; and To partner and collaborate with private investors and Ghana Tourism Authority respectively develop Untapped tourism Strengths in the District by December, 2029.

Programme: programme and Programme for sustainable tourism and Creative Arts promotion

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Provide needed funds for community initiatives in tourism development	Entire District						20,000	20,000		√		STDA	GTA

Objective: To Improve the capacity of FBOs and other actors in Agribusiness in marketing, standards, and other skills development by December, 2029; To provide needed extension services and storage facilities to reduce post-harvest losses to increase productivity by 20% at the end of 2029; and To facilitate access to subsidies credit facilities, irrigation dams, farm lands, farm inputs and implements by farmers (especially women) to increase production levels of crops by 20% in the District by 2029

Programme: Capacity building of farmer-based organizations and other actors along the value chain in marketing, standards, and other skills development programme; Programme for infrastructure development in irrigation systems, farm roads and storage facilities; Promote sustainable investment in livestock and poultry production programme and Promote access to affordable credit, farm inputs, implements and farm lands programme

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Provide needed financial support for the implementation of Feed Ghana Flagship programme	District wide						100,000	10,000		√		Agric Dep't	STDA
Provide needed funds to build the capacity of farmer-based organizations and other actors along the value chain in marketing, standards, and other skills development.	Sogakope						8,000			√		Agric Dep't	STDA
Provide needed funds to train farmers on sustainable agro-ecology and increase access to improved seed and breed varieties	Sogakope						5,000		10,000	√		Agric Dep't	STDA
Organize farmers' day anniversary	Selected communities						120,000	10,000		√		Agric Dep't	STDA/MP
Organize 12 technical review meetings	Sogakope					5,000	2,000			√		Agric Dep't	STDA
Construct irrigation systems for all year-round production	Agave-Afedume					3,000,000	500,000	30,000		√		MoA/Agric Dep't	STDA
Carry out home and farm visit to educate farmers on new farming methods	Entire District					8,000				√		Agric Dep't	STDA
Provide needed veterinary services to poultry and livestock farmers	District wide					5,000				√		Agric Dep't	STDA
Provide needed funds to facilitate the capacity building of fisher folks in the District	Sogakope					10,000		2,000		√		Fisheries Unit	STDA
Rehabilitate 30KM farm roads to facilitate transport of farm produce	selected communities						40,000	10,000		√		STDA	Agric Dep't
Facilitate easy access to Credit farm inputs and implement (Fertilizers etc.) through Central	District wide							5,000		√		STDA	NGOs/Agric Dep't/input Dealers

Government, NGOs and private dealers in farm inputs and implements.													
Undertake Pest and diseases control, and soil management	District wide					6,000				√		Agric Dep't	STDA
Procure needed logistics for extension services	Sogakope					5,000	20,000	5,000		√		Agric Dep't	STDA
Embark on dissemination of information on food prices and weather forecasts	Entire District					3,000				√		Agric Dep't	STDA
Conduct contact tracing of diseases diagnosed at the slaughter house and on poultry farms in District	Entire District					6,000				√		Vet Unit/ Agric Dep't	STDA
Provide for maintenance of Vehicle and Motorbikes	Agric Department					5,000	20,000	5,000		√		Agric Dep't	STDA
Provide for monitoring and evaluation of programmes and projects of Agric Department	Agric Department					5,000	10,000	5,000		√		Agric Dep't	STDA

Objective: To improve quality of teaching and learning environment at all levels by December, 2029; To improve teaching and learning environment at all levels by increasing the school infrastructure, furniture and teaching and learning materials by 40% at the end of 2029 etc.

Programmes: Rehabilitation and expansion of inclusive school infrastructure Programme; Programme to enhance inclusive teaching and learning of science, technology, engineering and mathematics especially females to improve quality education at all levels and Programme to strengthen supervision, school management, discipline and accountability at all levels of the educational system

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Construct 3No. 3-Unit Classroom Blocks with WASH facilities, procure 300No. Mono Desk and landscape the	Tordzinu, Sogakofe D/A Basic B and Atravenu D/A School												

surroundings with protective grasses and economic trees													
Construct 3No. 2-Unit KG Classroom Blocks with WASH facilities, procure 80No. Desk each and landscape the surroundings with protective grasses and economic trees	Dikato(KG), Agbadzakope(KG), Amedormekofe and					1,050,000				√		STDA	MP
Construct 1No. 6-Unit Classroom block with ancillary facilities	Sogakope Vocational Institute					1,600,000.00				√		GETFUND	STDA/MP
Procure & distribute 300NO. of Tables and chairs 700 pieces of mono desks, 900 pieces of dual desks, 70 pieces of teachers tables and 140 pieces of teachers chairs for JHSs, Primary Schools and Teacher respectively	Entire Schools					1,800,000				√		STDA	MP
Construct 1NO 5-Unit Dormitory block for Sogakope Vocational Institute	Sogakope					1,000,000				√		GETFUND	STDA/MP
Construction 2No Library /ICT Center with 20No. Desk top computers and furniture	Larve/Nutekpor, Xikpo/Agbagorme					1,000,000				√		STDA	MP
Construct 1No. 4-rooms each with ancillary facilities Teachers Bungalows	Yorkutikpo/Atsieve					2,000,000				√		STDA	MP
Provide financial support to all boys and girls with Special Needs	Entire District					10,000	10,000			√		STDA	SWCD/MP

Provide scholarship awards to PWDs in higher education, including vocational training and information and communications technology, technical, engineering and scientific programmes	Entire District					20,000				√		STDA	SWCD/MP
To carry out community sensitization to increase girls retention in school	Entire District					5,000	2,000			√		NCCE/ SWCD/ GES	STDA
Provide needed logistics to Strengthen the delivery of counseling services in all schools to reduce indiscipline among students in the District	Entire District					8,000	5,000	2,000		√		NCCE/ SWCD/ GES	STDA
Provide needed support to facilitate the re-enrolment of dropout boys and girls back into school	Entire District						5,000			√		CEA	STDA/GES
Organize periodic professional training programs to support the continuous upgrading of Teachers in the District	Sogakope					25,000		5,000		√		GES	STDA/MP
Provide support for best teacher/worker award scheme	Sogakope					5,000	25,000	5,000		√		GES	STDA/MP
Organize Annual Orientation Programs for Newly Trained Teachers	Sogakope					10,000	10,000			√		GES	STDA/MP
Provide logistics for the effective supervision of Teachers in all schools in the District and for the successful conduct of BECE Examination Annually	Sogakope					10,000	10,000			√		STDA	GES/MP

Provide funds for STMIE activities annually.	Entire district						30,000.00	10,000				STDA	GES/MP
Provide funds for annual and biennial intra and inter-district sports activities respectively	Entire district						25,000.00	10,000				GES	STDA/MP
Provide funds for biennial intra district cultural festival activities.	Entire district						20,000.00	5,000.00				GES	STDA/MP
Organize annual district stakeholders' engagement	Entire district						15,000.00	10,000				GES	STDA/MP
Provide needed funds to support my first day at school program	Entire District						5,000	5,000		√		STDA	GES/MP
Ensure adequate supply and timely distribution of teaching and learning materials for all schools in the District	Entire District					40,000	20,000	10,000		√		STDA	GES/MP

Objective: To expand and improve health facilities including accommodation for health personnel to increase access to quality Health care delivery by 40% by December, 2029; To scale-up education campaign and institute disciplinary measures to reduce teenage pregnancy, drugs and substance abuse by 70% by end of December, 2029 etc.

**Programmes:** Rehabilitation and expansion of inclusive Health infrastructure Programme; Enhancement of capacity for surveillance and management of health facilities Programme and Programme to improve maternal and adolescent reproductive health, reduce the rate of drugs and substance abuse

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Construct 3NO. CHPs Compound with Ancillary facilities and drilling mechanization of borehole	Tefle, Besakope and Fievie						2,850,000.00	20,000		√		STDA/MP	GHS
Expand 1No. health centers with additional facilities	Gamenu						600,000			√		STDA/MP	GHS
Rehabilitate 1NO Health facilities to improve health service delivery in the District	Sogakope North Health Center						150,000			√		STDA	GHS
Facilitate the acquisition of the needed logistics and staff for an effective	Sogakope					20,000	50,000	20,000		√		GHS	STDA/MP

Objective: To expand and improve health facilities including accommodation for health personnel to increase access to quality Health care delivery by 40% by December, 2029; To scale-up education campaign and institute disciplinary measures to reduce teenage pregnancy, drugs and substance abuse by 70% by end of December, 2029 etc.

**Programmes:** Rehabilitation and expansion of inclusive Health infrastructure Programme; Enhancement of capacity for surveillance and management of health facilities Programme and Programme to improve maternal and adolescent reproductive health, reduce the rate of drugs and substance abuse

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
delivery of health services in the District													
Sensitize the Public on the need to register with the National Health Insurance Scheme and how the scheme operates and provide logistics for its efficient operation	Entire District					20,000		3,000		√		NHIS	STDA
Conduct counselling and testing session in the communities	Entire District					5,000	2,000			√		GHS	STDA
Organize public sensitization programme to further educate the public on the dangers associated with stigmatization of infected and affected persons with HIV and AIDs	Entire District					5,000	2,000			√		GHS	STDA/NCCE
Support the regular meeting of District AIDS Committee and integrate issues of TB and Sexual reproductive health in the agenda of the meetings	Sogakope						52,000			√		GHS	STDA
Support the District Health Directorate to effectively implement the elimination of the Mother to Child Transmission of HIV program	Sogakope					5,000	2,000			√		GHS	STDA
Provide needed logistics to scale-up diagnosis, patient education and counselling services for TB	Entire District					5,000	2,000			√		GHS	STDA
Provide needed logistics and financial support to ensure prevention and management of malaria cases	Entire District					20,000	5,000			√		GHS	STDA
Support and sustain immunization against killer diseases for all children under 2 in the District	Entire District					5,000		3,000		√		GHS	STDA/NGOs

Objective: To expand and improve health facilities including accommodation for health personnel to increase access to quality Health care delivery by 40% by December, 2029; To scale-up education campaign and institute disciplinary measures to reduce teenage pregnancy, drugs and substance abuse by 70% by end of December, 2029 etc.

Programmes: Rehabilitation and expansion of inclusive Health infrastructure Programme; Enhancement of capacity for surveillance and management of health facilities Programme and Programme to improve maternal and adolescent reproductive health, reduce the rate of drugs and substance abuse

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Support the District Directorate to undertake Food and Nutrition Programme that increase access to Malnutrition prevention, detection and management	Entire District					10,000	2,000			√		GHS	STDA
Organize Annual Public Education programmes to sensitize the public on healthy diets and lifestyles	Entire District					8,000				√		GHS	STDA
Support District Health Directorate school Health team to conduct school health activities	Entire District					5,000		2,000		√		GHS	STDA
Organize targeted public education programmes at Health Facilities to sensitize mothers and the public on how to reduce malnutrition among children and adults	Entire District					4,000				√		GHS	STDA
Organize Education campaign and to ensure improve access of all moderate and severely food insecure households to social protection programmes such as LEAP.	Entire District					5,000	10,000			√		GHS	STDA
Organize Health education Programmes for girls in school on adolescent reproductive health	Entire District					4,000	2,000	1,000		√		GHS	STDA/NCCE
Organize Health education Programmes for mental health related issues in the District	Entire District					5,000	4,000	1,000		√		GHS	STDA/NCCE

Objective: To increase access to adequate and potable water supply to all by 90% by December, 2029; To improve access to sanitation equipment and facilities which are physical and gender friendly to reduce sanitary related diseases for all in the District by 80% by December, 2029

Programme: Programme to expand and rehabilitate inclusive drainage system, water and sanitation facilities and Scale-up sensitisation campaigns to promote proper sanitation management, handwashing and hygiene practices particularly among children programme

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Monitor sanitation activities & collect data on water and sanitation facilities	Entire District						6,000	2,000		√		STDA	
Acquire land for cemetery, solid and liquid waste disposal	Hlevi						200,000			√		STDA	
Procure sanitation equipment & cleaning consumables	Sogakope						10,000	10,000		√		STDA	
Provision for Fumigation exercise	Entire District						366,275.00			√		STDA	Zoomlion Company Ltd
Supervise cleaning of public places/observe sanitation day & air pollution	Entire District						50,000	5,000		√		STDA	Assembly members
Provide needed funds for Sanitation Improvement Package (SIP)	Entire District						387,205.00			√		STDA	Zoomlion Company Ltd
Conduct sanitary inspections of residential, hospitality, and food service facilities and educate the public on WASH practices and pollution prevention	Entire District							5,000		√		STDA	GHS
Undertake food hygiene & conduct medical screening for food & water vendors	Entire District							5,000		√		STDA	GHS
Support CLTS programme	Entire District						86,520.00			√		STDA	NGOs
Update of District DESSAP	Sogakope							5,000		√		DEHU	DSU
Organize School Health Education on environmental health	Sogakope							5,000		√		DEHU	GHS/NCCE

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Objective: To facilitate, incentivize and create socio-economic opportunities for PWDs to develop and utilize their potential in the District by close of 2029.													
<b>Programme:</b> Implement social and economic interventions to reduce poverty and income inequalities especially among the vulnerable groups Programme and Programme to improve economic opportunities for PWDs													
Support the Coordination and disbursement of poverty alleviation funds to ensure that	Sogakope					5,000	5,000	2,000		√		SWCD/GEA	STDA

40% of the amount are received by women for enterprise development													
Provide needed logistics and funds to facilitate apprenticeship and employable skill training for out-of-school PWD youth and graduates under GEA/BRC programme	Sogakope					5,000	5,000	2,000		√		GEA/BRC	STDA/SWCD
Provide PWDs with material / equipment and start-up Capital to ensure that at least 40% of the beneficiaries are women.	Entire District						250,000	2,000		√		SWCD/PWD/ Federation	STDA
Objective: To create enabling environment for active participation and equal inclusion of PWDs in all dimensions of development in the District by 2029													
Programme: Programme to create enabling environment for active participation and equal inclusion of PWDs especially women in political and socio-economic development													
Undertake Annual Public Sensitization program to Educate women and support them to actively participate in political activities and to take leadership roles in the communities and in politics	Entire District						2,000	2,000		√		SWCD/NCCE	STDA
Provide needed funds to support women especially women with disabilities to seek for elective positions in the District	Entire District						10,000	2,000	20,000	√		SWCD/NCCE	STDA/NGOs
Objective: To prioritize and embark on programmes and measures to improve participation of women in local levels of local governance including plan and budget preparation, political positions by 20% at the end of 2029.													
<b>Programme: Programme to reduce gender inequalities by increasing access to education, health, and skills training in income generating activities for vulnerable women</b>													
Provide needed funds to support the effective coordination and monitoring of gender programs in the District	Entire District						2,000	2,000	5,000	√		STDA	SWCD/NCCE/ Gender Desk Unit.
Provide needed financial support for implementation of Gender related activities to reduce gender inequality in the District	Entire District						30,000	5,000	10,000	√		STDA/Gender Desk Officer	VRCC/GIZ
Objective: To facilitate, promote and implement programmes that Prevent and protect children from all forms of violence, abuse, neglect and exploitation in the District by December, 2029													
Programme: Programme to promote child rights, Protection and development													
Monitor and facilitate the prosecution of offenders of child labour and trafficking	Entire District					2,000		3,000		√		STDA/SWCD	VRCC/NGOs
Provide funds and logistical support to manage cases receive on non-child maintenance, abuse, custody, paternity and family reconciliation	Entire District					2,000	8,000	3,000		√		STDA/SWCD	VRCC/NGOs

Organize Radio Education and sensitization of Public on all forms of Child abuse especially defilement	Entire District					2,000	8,000	3,000		√		NCCE/SWCD	NGOs/STDA
Provide financial support to facilitate the reintegration and monitor re-unified children from Residential Homes (RHC) with their families	Entire District					5,000	10,000	3,000		√		SWCD	NGOs/STDA
Provide the required logistics and secretarial services for the implementation of the District Integrated social services programme for children, families and vulnerable adults	Sogakope					5,000	10,000	3,000		√		STDA	NGOs/SWCD
Procure the needed logistics and funds for the effective functioning of Child Panel and family courts including all related issues	Sogakope						4,000	3,000		√		STDA	NGOs/SWCD
Provide the needed logistics for the monitoring of child labour and child abuse cases and facilitate the successful prosecution of offenders	Entire District					2,000	2,000	1,000		√		STDA	NGOs/SWCD
Conduct home visits and organize Neighborhood Awareness Campaigns to sensitize families about child protection and associated rules governing child protection	Entire District						4,000	3,000		√		SWCD/NCCE	NGOs/STDA
Provide needed technical and logistical support for the Department of Social Welfare and Community Development to implement child related policies and regulations	Sogakope						10,000	5,000		√		STDA	SWCD/NGOs
Engage or monitor the operation of CSO,RHC and children in their care	Entire District					3,000		5,000		√		STDA	SWCD/VRCC
Objective: To reduce all forms of poverty disparities and injustice in all dimensions by 20% in the District by the end of 2029;													
Implement interventions reduce poverty and eradicate inequalities among vulnerable people programme Programme to strengthen monitoring and evaluation of social protection interventions.													
Provide needed logistics and technical support required to continue the effective implementation and scaling up of the LEAP and other vulnerability Programs to the rest of the communities not currently covered and ensure that all female single parents are enrolled	Entire District						5,000	3,000		√		STDA	SWCD/VRCC

Provide needed logistics and funds for the District LEAP implementation committee meetings	Sogakope						5,000	2,000	√		STDA	NGOs	
Support the Implementation of programs that ensure economic well-being of the aged in the District	Entire District						5,000	2,000	√		STDA	NGOs	
Conduct quarterly monitoring of beneficiaries of PWDs' fund	Entire District					4,000	4,000		√		SWCD	STDA	
Provide needed logistics to organize periodic meetings of the Disability Fund Management Committee to disburse the 3% DACF allocation to the PWDs	Sogakope					4,000	4,000		√		SWCD/PWD/ Federation	STDA	
Upgrade the skills of Heads of Departments and Units on how to Mainstream social protection programs into their Annual Action Plans and budgets	Sogakope						10,000	4,000	5,000	√		STDA	VRCC/GIZ
Provide logistics and technical support for the `continues implementation of and monitoring of Care Reform Initiatives( CRI)	Entire District						10,000	4,000	5,000	√		SWCD	STDA
Organize monthly radio programmes to educate the public and create their awareness against stigma, abuse, discrimination, and harassment of the vulnerable	Entire District					1,000		4,000		√		SWCD/NCCE	STDA
Integrate Disability Accesses and facilities to all Public Buildings and ensure that all new private properties for commercial purposes are designed with the required facilities and accesses for the PWDs	Entire District						10,000	4,000		√		STDA	Works Dep't/SWCD
Organise public education campaigns in order to sensitize the public on the need to recognize PWDs as an important interest group and to facilitate their active participation in any public or community meetings for the development of the communities	Entire District							4,000	5,000	√		STDA	NGOs/SWCD/ NCCE
Provide needed logistics and funds to DSWCD and the Association of Persons with Disability to perform its functions effectively	Sogakope						30,000	4,000		√		STDA	

**DIMENSION/THEMATIC AREA: ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS**

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Objective: To increase access to improved road infrastructure to boost transportation system for social and economic development in the District by December, 2029; To reduce accidents resulting from over speeding by commuters (motorist) by 80% by end of December, 2029													
Programme: Programme to expand, maintain and develop roads and drainage infrastructure system for socio-economic development													
Reshape 40.0km deplorable feeder roads (District Road Improvement Programme)	Selected roads					250,000	400,000			√		STDA	Feeder Roads Dep't/MP
Opening of 20km access roads in Sogakope Township and other major towns in the District (District Road Improvement Programme)	Selected roads						300,000			√		STDA	MP
Erect road signage & construct speed Humps and revenue barriers	Selected roads					20,000	40,000			√		STDA	Ghana Highways Dep't
Organize public education for all categories of road users on safety measures	Entire District						10,000	2,000		√		MTTU	STDA/NCCE
Update Asset Register for the Assembly	Sogakope							3,000		√		STDA	Works Dep't
Construct 2No. foot bridges in selected communities for easy access	Selected communities						50,000			√		STDA	Works Dep't
Construct 2No. bridges in 2 selected communities	Selected communities						1,000,000	20,000		√		STDA	Ghana Highways Dep't/Feeder roads Dep't/MP
Objective: To improve the long span of road infrastructure to about 70% through routine maintenance in the District by December, 2029													
Programme: Programme to maintain road infrastructure system for socio-economic development													
Maintenance of drains	Kpotame Agokpo and Sogakope						40,000	20,000		√		STDA	Works Dep't

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Maintain road signage & speed humps to reduce road accidents in the District	Selected roads							15,000		√		STDA	Works Dep't
Provide for Operation and Maintenance Plan for regular operations and periodic planned maintenance of all Assembly Assets	Sogakope						150,000	50,000		√		STDA	Works Dep't
Objective: To Accelerate the preparation, revision and implementation of Spatial Plans to reduce by 60% non-conformity of building codes and standards at all levels by December, 2029													
Programme: Programme to improve and sustain spatially integrated development of human settlements and efficient and effective land administration													
Continue the process of Street Naming and Property Addressing System in in the District	Entire District					30,000	20,000	5,000		√		STDA	PPD/LUSPA
Conduct regular monitoring and sensitization on spatial planning and management	Entire District							6,000		√		PPD	STDA
Prepare & local plans	Selected communities						60,000	10,000	50,000		√	STDA	GIZ/LUSPA
Prosecute defaulters on building codes and standards to ensure proper human settlements	Entire District							5,000		√		STDA	Courts
Plant Avenue trees in selected streets in Sogakope township	Dabala						20,000	10,000		√		STDA	PPD/ Forestry Comm.
Objective: To reduce by 50% the induced human disasters and increase by 20% the adaptation to natural disasters with focus on protecting the poor and people in vulnerable situations in the District by the end of 2029 To increase the logistical and infrastructure requirement by 40% to response to disaster management related issues in the District by December, 2029; To scale-up awareness creation campaigns on disaster risk reduction													
<b>Programme:</b> Disaster prevention, management and mitigation Programme; Conservation and management of environment Programme; Protection and management of water bodies programme and Capacity building on climate change and green economy related issue Programme.													
Organize sensitization campaigns to ensure involvement of local communities in the	Entire District					20,000	5,000		20,000	√		Forestry Comm.	STDA/NGOs/ CREMAS/ WRC

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
management of Mangroves and wetlands													
Carry out Planting and maintenance of trees exercise along the banks of the Lower Volta River and other streams	Entire District					50,000	5,000		20,000	√		WRC	STDA/NGOs/ CREMAs/ Forestry Comm.
Provide logistic for the operations of the Disaster Volunteer Groups	Sogakope						15,000	5,000		√		NADMO	STDA
Organize Annual Sensitization programmes for farmers on the need to preserve or replace vegetation after farming	Entire District						15,000	5,000		√		NADMO	STDA/Agric Dep't
Support afforestation activities in the District under the program of Tree for Life.	Entire District						30,000	10,000		√		NADMO	STDA/FC
Support disaster management & provide relief items to affected communities	Affected communities						90,000	10,000		√		NADMO	STDA
Procure the needed logistics and adequate funds for effective operations of Disaster Prevention and Management Dep't	sogakope						10,000	5,000		√		STDA	NAMO
Organize annual tree planting competitions in first and second cycle schools in the District	Entire District					5,000		5,000		√		STDA	NAMO/GES/ NCCE/WRC
Integrate tree planting and landscaping as part of all Public Contracts meant to construct buildings or other forms of physical assets	Entire District							5,000		√		STDA	PPD/Works Dep't

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Support the activities of Avu Lagoon and Dusornu CREMA projects.	Avu Lagoon and Dusornu CREMA projects.						6,000		25,000	√		CREMAs	STDA/ Forestry Comm.
Educate public on climate change adaption, disaster risks reduction & mitigation measures (rainstorm, windstorm, sand wining, deforestation, bush fire, flooding)	Entire District						8,000	2,000		√		NADMO/ Agric Dep't	STDA

## GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Objective: To increase access to improved office space, accommodation for staff of all departments by 20% for improved service delivery in the District by the end of 2029; To increase access to office materials and equipment for improved service delivery by 90% by the end of 2029; To improve the capacities of all departmental staff and Assembly members on plan preparation, implementation monitoring and evaluation to track and assess the impact of development programmes on the citizenry in the District by 2029													
<b>Programme:</b> Capacity building of staff and other key stakeholders for improve service delivery programme and Programme to strengthen local governance, transparency and accountability													
Provision to support NALAG Activities	Sogakope						93,671.00			√		STDA	PM
Organize Quarterly Heads of Department Meetings	Assembly							8,000.00		√		STDA	
Celebrate Independence Day, Framers' Day, Republic Day, Workers Day, etc	Sogakope						200,000			√		STDA	GES/AGRIC DEP'T
Provide needed funds for 4No. Area Councils to maintain their offices, procure equipment/ consumables, conduct quarterly meetings, sensitisation programmes and development projects.	All Area Councils						60,000	50,000		√		STDA	All Area Councils

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Mobilize & engage communities on development issues affecting them	Entire District						30,000	20,000		√		STDA	
Procure & service office equipment, logistics, stationery, consumables, protocol services and others for departments of the District assembly	Sogakope						150,000.00	40,000		√		STDA	
Maintain District assembly office assets, equipment, machines, furniture & fittings	Sogakope						600,000	400,000		√	√	STDA	
Maintenance and repairs of Assembly Vehicles	Sogakope						15,000.00	100,000		√	√	STDA	
Provide for implementation of MP's common fund Action Plan	Entire District					500,000	1,250,000			√		MP	STDA
Provide Adequate financial support self-help/community-initiated projects and counterpart funding for NGOs and Donor projects/programmes	Entire District						250,000			√		STDA	MP
Objective: To improve revenue mobilization both internal and external sources by 40% by December, 2029; To promote and improve transparent and accountable governance by December, 2029													
<b>Programme: Programme to enhance transparent and accountable governance</b>													
Conduct Fee Fixing Resolution and Budget hearing to enhance participatory budgeting, revenue and expenditure tracking	Sogakope and Dabala						35,000	10,000		√		STDA	VRCC
Carry out tax education & create awareness on fee-fixing resolution for SMEs & other stakeholders	Entire District							5,000		√		STDA	NCCE
Collect data on ratable items, organize ratepayers' consultations and prepare 2026 FFR and RIAP.	Entire District							15,000		√		STDA	
Objective: To improve citizens active participation in local governance system including, planning process and transparency and public accountability in the District by 2029													
Programme: Programme to Promote citizens active participation in local governance system including, planning process and transparency and public accountability													
Provide needed logistics and funds to support the District Cultural Centre and NCCE to Promote cultural activities in the District	Entire District						15,000	5,000		√		STDA	NCCE/CNC

Project	Location	Time Frame				Cost				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
scale-up civic education and democratic literacy at all levels with a focus on youth, marginalized groups, and first-time voters	Entire District						15,000	5,000		√		NCCE	STDA
Educate/Sensitize the public on surveys in collaboration with GSS and NCCE	Entire District						10,000	5,000		√		Statistical Dep't	NCCE
Organize inter-service/inter-sectoral collaboration and cooperation meeting among departments and other agencies in the District	Sogakope							15,000		√		STDA	All Dep'ts and Agencies
Support the Youth parliament concept to encourage citizens to participate in governance	Sogakope						10,000	10,000		√		NYA	NCCE/STDA
<b>Objective:</b> To improve peace and order for sustain economic growth in the District by December, 2029; To reduce burglary and other crimes levels by 50% by December, 2029													
<b>Programme: Programme to improve citizens safety and security for socio-economic development</b>													
Provide needed logistics for maintenance of security, law and order	Entire District						150,000	40,000		√		STDA	Security Agencies
Procure and maintain Street Light in the entire District	Entire District						120,000	20,000		√		STDA	Works Dep't
<b>Objective:</b>													
<b>Programme: Capacity building on data collection and analysis, monitoring and evaluation collaboration among stake institution in service delivery programme</b>													
Prepare and ensure effective implementation of the National Anti-Corruption Action Plan (NACAP), Annual Action Plan & Composite Budget	Sogakope						40,000	10,000		√		STDA	NGOs/DPs/VRCC
Undertake participatory supervision, monitoring, evaluation & auditing of development projects & programmes	Selected Project Communities						60,000	40,000		√		STDA	NGOs/DPs/VRCC
Provide needed logistics and funds to support the production and utilization of statistics for development of the District	Sogakope						5,000	10,000		√		STDA	Statistical Dep't

Project	Location	Time Frame				Cost				Project Status		Implementing Department		Institution/
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating	
Update the District Development Data Platform quarterly	Assembly							5,000			√		STDA	Statistical Dep't/ VRCC
Organize Quarterly DPCU and Budget Committee Meetings	Assembly						15,000	17,000			√		STDA	
Hold ½ yearly and End of Year Plan Review Meetings	Assembly							10,000			√		STDA	
Prepare and Implement Popular Participation Action Plan	Entire District							5,000			√		STDA	

## INTERNATIONAL RELATIONS

Project	Location	Time Frame				Cost				Project Status		Implementing Department		Institution/
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating	
<b>Objective:</b> Attract and retain mutually beneficial and sustainable partnerships between the private sector in Ghana, international businesses, and Ghanaians in the Diaspora														
Programme: Promote implementation of interventions to attract diaspora participation and investment programme.														
Establish Sister City relations to promote Cultural Exchanges for development	Sogakope						50,000	40,000			√		STDA	MoLGCRA
Enter into Partnerships with Ghanaian Resident Abroad to boost local economy	Sogakope						60,000	20,000			√		STDA	MoLGCRA

## CHAPTER SEVEN

### MONITORING AND EVALUATION ARRANGEMENT

#### 7.1 Monitoring and Evaluation Matrix

This part of the plan is devoted to the analysis of relevant Stakeholders who have important roles in District Monitoring and Evaluation processes. It also presents an assessment of the District capacity in developing and implementing an M&E System. Similarly, the chapter presents the identified M&E indicators and targets. Equally important presented in this chapter is the M&E Matrix which provides a framework for presenting the inputs, output, outcomes and impacts and their corresponding activities for the District's Medium Term Objectives, Calendar, procedures for data collection, collation, analysis as well as data usage.

##### 7.1.1 Stakeholders Analysis

This Section of the plan identifies the relevant Stakeholders who are connected with plan implementation, monitoring and evaluation to bring development in the District. Table 7.1 shows matrix of the major Stakeholders and their information needs and responsibilities.

Table 7.1 Stakeholders Analysis

Stakeholders	Classification	Needs/Interest/Responsibilities	Involvement in M&E Activities
National Development Planning Commission	Primary	Issues policy directions and guidelines, capacity building	M&E Plan preparation, recipient of M&E Reports
Ministry of Local Chieftaincy and Religious Affairs	Primary	Issues policy directions, monitors sector policies and programmes	Implementation monitoring
Local Government Service Secretariat	Primary	Manages Human Resources and set and monitor service delivery standards	Implementation monitoring
Regional Coordinating Council	Primary	Harmonize, Monitor and coordinate development	M&E Plan preparation, recipient of M&E Reports
Member of parliament	Primary	Advocates for development projects in collaboration with the DA. to Implement and Monitor projects	M&E Plan preparation, recipient of M&E Reports
District Assembly/Assembly Members	Primary	Policy formulation, Development planning, Implementation of planned programmes Monitor development projects	M&E Plan preparation, recipient of M&E Reports
Area Councils	Primary	Implement projects Educate the public on policies and programme	M&E Plan preparation, recipient of M&E Reports

		Mobilize human and material resources Monitor development projects	
Local Community	Primary	Demand accountability Labour and resources Support data collection Monitor development projects	M&E Plan preparation, Project Inspection. Recipient of M&E Reports
Civil Society Groups(NGOs people with Disabilities)	Secondary	Demand transparency and accountability Information dissemination and advocacy Support development	M&E Plan preparation, Project Inspection. Recipient of M&E Reports
Development partners	Primary	Contribute resources Monitor utilization of funds	M&E Plan preparation, Project Inspection. Recipient of M&E Reports
Traditional Authorities	Primary	Resolve conflicts and settle disputes Contribute resources Demand accountability	M&E Plan preparation, Project inspections. Recipient of M&E Reports
Decentralized Departments and Agencies	Primary	Implement sector plans Utilize information Disseminate information	M&E Plan preparation, recipient of M&E Reports
Political Parties	Secondary	Evaluate performance Demand accountability Educate the public	M&E Plan dissemination
Media	Secondary	Information to the general public Educate the public	M&E Plan dissemination. Dissemination of M&E Reports
Ministries and Agencies	Primary	Formulate and coordinate policies	Dissemination of M&E Reports

### 7.1.2 Monitoring Indicators and Targets

This part of the plan defines core and specific indicators and targets that will be used to track progress in the implementation of District Medium Term Development Plan within the context of NDPF. Table 7.2 below presents the monitoring indicators, targets data disaggregation, monitoring frequency and responsibilities under the various development dimensional areas of NDPF.

Table 7.2 Monitoring Matrix

<b>Goal:</b> Promote sustained and inclusive Macro-Economy growth										
<b>Objective:</b> To build the capacity of revenue staff of the Assembly to increase internal generated funds (IGF) by 30% at the end of 2029, To scale-up monitoring of revenue staff in order to block IGF leakages by 90% at the end of 2029 and To scale-up revenue mobilization campaigns to increase revenue collection from residents by 70% by December, 2029										
<b>Programme:</b> Capacity building for revenue staff Programme and Sustainable resource mobilization programme										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% increase in IGF collected and allocated for LED	The annual change in the amount collected as IGF and allocated for LED activities	Outcome indicator	5%	10%	15%	20%	25%		Quarterly	DCD
% of DA Expenditure within MTDP budget	How much of MA Expenditure was in annual budget of Assembly	Outcome indicator	100%	100%	100%	100%	100%		Annually	DCD
Comprehensive Database of Businesses available	Indicate whether a database containing relevant information on all categories of businesses is created	Outcome indicator	Yes	Yes	Yes	Yes	Yes		Annually	DCD
% increase in Internally Generated Revenue	How much additional IGF was collected over the previous year	Outcome indicator	11.04%	15%	20%	25%	30%		Annually	MFO

<b>Goal:</b> Promote sustained, inclusive and sustainable economic growth, with productive employment and decent work for all										
<b>Objective:</b> :To stimulate progressively the business enabling environment to promote economic growth that ensure women’s economic participation and access to resources through partnerships with financial institutions and NGOs by December, 2029										
<b>Programme:</b> Programme for enhancement of market infrastructure, Promote access to affordable credit facilities especially women programme and Programme for capacity building of entrepreneurs and MSME										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			

Amount of Development Partner and NGO funds contribution to MTDP implementation	How much have DPs, Private Investors and NGO contributed to the total expenditure of Assembly	Outcome indicator	3,784,303.71	2,500,000.00	2,000,000.00	1,500,000.00	1,000,000.00		Annually	DCD
Number of new industries established	Count of new jobs created per sector including those under the special initiative	Outcome indicator	185	190	195	200	210		Annually	BAC/BRC
Number of new jobs created	Count of new jobs created per sector including those under the special initiative	Outcome indicator	266	300	350	400	450		Annually	YEA/BRC/BAC
% of Disputes which hinder business development identified and resolved	Total number of industrial and trade related disputes identified and resolved as a % of the total number discovered in Annual Business Review Reports	Outcome indicator	0	70%	80%	90%	100%		Quarterly	DCD
Proportion of unemployed youth benefiting from skills/apprenticeship and entrepreneurial training	The number unemployed youth benefiting from skills/entrepreneurial training as against the total number of unemployed youth	Outcome indicator	3%	5%	8%	10%	15%	Male: 78 Female: 22	Quarterly	DCD
Unemployment rate reduced	Total number of people who are	Outcome indicator	13.9%	10%	8%	6.5%	5%		Quarterly	MPO

	looking for and are available for work as a percentage of the total number of people who are economically active									
Percentage (%) change in income of traders and mechanics	Annual growth in the income of traders and mechanics as against the previous year	Outcome indicator	4%	10%	20%	30%	40%		Annually	DCD
South Tongu Urban park Constructed to promote co-existence and harmony	Whether or not South Tong Urban park is constructed	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	DCD

**Goal:** Promote sustained, inclusive and sustainable Tourism development to create employment and decent work for all

**Objective:** To devise and implement Programmes and projects to promote sustainable tourism that creates jobs and promotes local culture and products by 20% by December, 2029

**Programme: Expansion of roads and other infrastructure under tourism sector programme and Programme for sustainable tourism and Creative Arts promotion**

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% change in tourist arrivals	Annual increase or decrease in the number of tourist arriving at the various tourist sites in the District as a % of the previous year's	Outcome indicator	120,000	3%	3.5%	4.0%	5.0%		Annually	MDA
Number of reported cases	Total number of tourism related sex incidences at the various tourist sites	Outcome indicator	0	0	0	0	0		Annually	DCD

of tourism related sex										
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**Goal:** Ensure food and income security

**Objective:** To increase the agricultural productivity and the incomes of small-scale food producers, particularly women and fishers, including through secure and equal access to land, other productive resources and inputs, knowledge, financial services, markets, and opportunities for value addition and non-farm employment by end of December, 2029

**Programme:** Capacity building of farmer-based organizations and other actors along the value chain in marketing, standards, and other skills development programme; Programme for infrastructure development in irrigation systems, farm roads and storage facilities; Promote sustainable investment in livestock and poultry production programme and Promote access to affordable credit, farm inputs, implements and farm lands programme

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Percentage (%) increase in yield of selected crops: -Maize -Rice (milled) -Cassava	Annual growth in the volumes of crops produced as a % of previous year's	Outcome indicator	5,304Mt 15,420Mt 28,009Mt	5% 5% 5%	5% 5% 5%	5% 5% 5%	5% 10% 5%		Annually	MDA
% increase in yield of selected livestock and fish -Livestock (Count) -Poultry (Count)  - Cattle - Sheep - Goat - Pig - Poultry - Fisheries (Mt)	The annual increase/decrease in the yield of crops and livestock	Outcome indicator	29,852 9,256 10,014 2,134 19,788 3,201	5% 2.5% 5% 8% 10% 10%	10% 4% 7% 10% 12% 15%	12% 6.8% 10% 12% 13% 17%	15% 10% 12% 15% 15% 18%		Annually	MDA
Number of Youth engaged agri-businesses	Total number of people between the ages of 15 to 45 yrs. engaged in agriculture related businesses	Outcome indicator	26,702	27,000	27,000	29,000	30,000	Males: 14,287 Female: 12,415	Annually	DCD

% of farmers using ICT for improved production	The number of farmers using ICT in their production and marketing as a percentage on the total number of farmers	Outcome indicator	0%	2%	3.5%	5%	10%		Annually	DCD
Number of Youth trained in improved processing, packaging and marketing of agricultural products	Total number of people between the ages of 15 to 45 trained in improved processing, packaging and marketing of agricultural products	Outcome indicator		13 Female  10 Males					Annually	MDA
Number of youth accessing credit as Start-Up-Capital from financial institutions	Total number of people between the ages of 15 to 45 who have received funds from Financial Institutions	Outcome indicator							Annually	MDA
Proportion of young farmers with improved access to land for agriculture development	The number of young farmers with improved access land as against the total young farmers with no improved access to land for agriculture development	Outcome indicator	2%	3%	9%	15%	20%		Annually	MDA
Percentage change in post-harvest loss		Outcome indicator		10%	8%	6%	4%		Annually	MUDA

**Goal:** Ensure inclusiveness & equitable quality education & promote lifelong learning

**Objective:** To improve quality of teaching and learning environment at all levels by 60% by December 2029 and To institute disciplinary measures at all levels of schools to reduce indiscipline among students by 70% by December 2029

**Programmes:** Rehabilitation and expansion of inclusive school infrastructure Programme; Programme to enhance inclusive teaching and learning of science, technology, engineering and mathematics especially females to improve quality education at all levels and Programme to strengthen supervision, school management, discipline and accountability at all levels of the educational system

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Gross Enrolment Rate -Kindergarten -Primary -JHS -SHS	The number of pupils/students at a given level of schooling- regardless of age as a proportion of the number of children in relevant age groups	Outcome indicator	103.5% 110.5% 89.0% 52.2%	100% 100% 92.0% 55.0%	100% 100% 94.5% 58.5%	100% 100% 96.5% 60.0%	100% 100% 98% 62.0%	Boys: 104.0%, Girls: 103.0% Boys: 116.0%, Girls: 115.0% Boys: 89.6%, Girls: 87.0% Boys: 49.0%, Girls: 56.0%	Annually	MDE
Net Admission Rate in Primary Schools	Indicates Primary One enrolment of pupils aged 6 years	Outcome indicator	87%	89%	90%	92%	95%	Boys:87% Girls: 87%	Annually	MDE
Pupil-Teacher ratio at: Primary JHS SHS	The ratio of pupils to teaching staff at various levels Pupil-teacher ratio:  Kindergarten Primary JHS SHS	Outcome indicator							Annually	MDE
% increase in Educational attainment of Persons with Special Needs improved	The annual increase in the number of PWDs attaining secondary levels of education and higher	Outcome indicator	16.5%	20%	25%	30%	40%	Males: 22.6 Females: 15.3%	Annually	MDE
% increase in the performance of Science, Technology, Engineering and Mathematics (STEM) and ICT education in	The annual increase in students pass rate in STEM and ICT at BECE and	Impact indicator	<b>B.E.C.E</b> English: 41.8% Maths.: 25.0%	45.0% 30.0%	48.5% 35.0%	50.0% 40.0%	55.5% 45.0%		Annually	MDE

basic and secondary levels	WASSCE as a % of the previous year's		Science: 34.8%	40.8%	44.8%	46.5%	50.0%			
			<b>WASSCE</b>							
			English: 87.0%	88.0%	89.0%	90.0%	92.0%			
			Maths.: 50.0%	52.5%	55.0%	57.5%	60.0%			
			Science: 81.0%	82.8%	84.0%	85.5%	88.0%			
% increase in the BECE Results	The annual percentage improvement in pupils' performance at BECE in all subjects	Impact indicator	35.4%	38.5%	40.5%	45.5%	50.0%	Boys: 33.0% Girls: 37.0%	Annually	MDE
Proportion of the youth with Technical and Vocational Skills	The number of youth with technical and vocational skills as a proportion of the total number of youth	Outcome indicator	3.9%	4.2%	5.2%	7.0%	10%	Males: 5.1% Female: 2.7%	Annually	MDE
District Directorate of Education, Youth & Sports and Library Services established	Whether or not the District Directorate of Education, Youth and Sports is operational	Outcome indicator	Yes	Yes	Yes	Yes	Yes		Annually	MDE

**Goal:** Safeguard healthy lives & improve well-being for all at all ages

**Objective: Objective:** To improve access to resilient and inclusive quality health infrastructure and health care delivery including accommodation for health personnel by 40% by December, 2029; To devise and implement programmes to reduce indiscipline among nurses, youth and to reduce teenage pregnancy, drugs and substance abuse by 70% by end of December, 2029 etc.

**Programmes: Rehabilitation and expansion of inclusive Health infrastructure Programme; Enhancement of capacity for surveillance and management of health facilities Programme and Programme to improve maternal and adolescent reproductive health, reduce the rate of drugs and substance abuse**

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% of Population with improved Access to health service delivery	The number of people in the District who have access to health services within the acceptable time, distance and cost as a % of the total number of residents	Outcome indicator	85%	87%	89%	90%	92%		Annually	MDH
Malaria case fatality in children under five per 10,000 population	Number of children under 5yrs of age who died as a result of malaria per 10,000 population	Outcome indicator	0%	0%	0%	0%	0%		Annually	MDH
Average time to respond to Emergency medical services	Measures the average time it takes to respond to emergency call for health services	Outcome indicator	2hrs:30mns	2hrs	1:30m	1hr	30mn		Annually	MDH
Maternal mortality ratio	Number of deaths due to pregnancy and child birth per 100,000 live births	Outcome indicator	125.2/100,000	5	3	1	0		Annually	MDH
Under five mortality ratio	Number of deaths occurring between birth and exact age five per 1000 live births	Outcome indicator	9.3	6	4	2	0		Annually	MDH
% increase in the number of subscribers to the NHIS	Number of new registrants to the NHIS as a percentage of the total number of subscribers in the previous year	Outcome indicator	92.07%	93%	94%	95%	96%		Annually	MDH
Level of ICT application in the delivery of Health Insurance Services	The proportion of the daily routine of NHIS Operations using ICT for enhanced delivery	Outcome indicator	20%	30%	40%	50%	70%		Annually	Manager MHIS

Number of actions taken on the decisions made at District Health Committee Meetings	The number of activities implemented as recommendations from District Health Committee Meetings	Outcome indicator	0	All	All	All	All		Annually	MDH
Level of coverage of District Health Management information System	The number of facilities with effective Health Information Systems	Outcome indicator	60%	65%	70%	75%	80%		Annually	MDH
Health Staff –population ratios:  Doctor patient ratio: Nurse population ratio:	The ratio of Doctors, Nurses and other health staff to the population	Outcome indicator							Annually	MDH
			1:5,869 1:334	1:5,500 1:310	1:5,000 1:300	1:4,800 1:280	1:4,500 1:250			
Number of monitoring and evaluation recommendations that are being implemented	The Total Number of M&E Recommendations being implemented	Outcome indicator	25%	All	All	All	All		Annually	MDH
HIV and AIDS/STIs prevalence rates	% of adult population 15-49yrs. HIV positive	Outcome indicator	1.4%	1.2%	1%	0.8%	0.5%		Annually	HIV Focal Person
% reduction in Mother to Child Transmission of HIV	Reduction in Mother to Child Transmission of HIV as a percentage of the previous year's rate	Outcome indicator		1%	1%	1%	1%		Annually	HIV Focal Person
% reduction in HIV and AIDS Case Mortality	Reduction in the number of deaths as a result of HIV as a percentage of the number in the previous year	Outcome indicator		1%	1%	1%	1%		Annually	HIV Focal Person
% decrease in Malnutrition cases Normal Moderate acute Severe acute	The annual decrease in the number of malnutrition cases as a % of the previous year's	Outcome indicator	58 cases 29 cases 32 cases	50% 50% 50%	70% 70% 70%	80% 90% 85%	90% 100% 100%		Annually	MDH
% reduction in fertility rate	The % decrease in the number of live births that females 12yrs and older	Outcome indicator	3.3%	3.0%	2.5%	2.1%	2.0%		Annually	MDH

	have ever had during the lifetime									
Demographic database established	Whether a database for demographic information is created or not	Outcome indicator	Yes	Yes	Yes	Yes	Yes		Annually	DCD

<b>Goal:</b> Increase Employment and Decent Work										
<b>Objective:</b> To reduce unemployment rate by 20% in the District by the end of 2029										
<b>Programme:</b> Programme to reduce poverty and income inequalities by creating employment opportunities for all especially the vulnerable groups										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of new jobs created	Indicates the number of new job created	Outcome indicator	195	250	300	350	400		Annually	DCD
Number of Youth engaged in agri-businesses	Total number of people between the ages of 15 to 45 yrs. engaged in agriculture related businesses	Outcome indicator	26,702	27,000	27,000	29,000	30,000	Males: 14,287 Female: 12,415	Annually	DCD
Proportion of residents recruited to execute contracts locally	Number of residents' employed in local contracts as against the total number of staff employed in local contracts	Outcome indicator	N/A	70%	70%	70%	70%		Annually	MDSWCD
% of staff promoted on time	Total number of staff promoted on time as a percentage of the total number of promotions in the year	Outcome indicator	32%	90%	100%	100%	100%		Annually	DCD

<b>Goal:</b> Disability-Inclusive Development										
<b>Objective:</b> To facilitate, incentivize and create socio-economic opportunities for PWDs to develop and utilize their potential in the District by 2029; To create enabling environment for active participation and equal inclusion of PWDs in all dimensions of development in the District by 2029										
<b>Programme:</b> Programme to improve economic opportunities for PWDs										

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% of Disability funds disbursed	The proportion of Disability funds received by beneficiaries	Outcome indicator	100%	100%	100%	100%	100%		Annually	MDSWCD
Profile of PWDs available	Document containing information about PWDs	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	MDSWCD
Number of PWDs trained in employable skills	Proportion of PWDs with employable skills	Outcome indicator	N/A	20	30	40	50		Annually	MDSWCD
Number of PWDs accessing credit	Total number of PWDs given credit facilities	Outcome indicator	N/A						Annually	MDSWCD
Number of PWDs Elected or Appointed to the General Assembly	Total number PWDs elected or appointed to the General Assembly	Outcome indicator	1	1	1	5	5		Annually	MDSWCD
Proportion of PWD Funds spent on the Education of Pupils with Special Needs	Portion of PWD Funds used for educational Needs of Children with Special Needs	Outcome indicator		5%	10%	12%	15%		Annually	MDSWCD
Number of disability cases identified at birth	Indicates the number of disabilities identified at birth of the children	Outcome indicator	N/A	12	13	20	25		Annually	MDSWCD
% of PWDs partaking in important community meetings	Number of PWDs invited to community meetings as a % of the total number of PWDs	Outcome indicator	N/A	5%	10%	15%	20%		Annually	MDSWCD

% of special issues and concerns of women with disabilities (WWDs) and children with disability being addressed	Total number of concerns relating to women and children with disabilities that are receiving attention	Outcome indicator	35%	50%	60%	70%	80%		Annually	MDSWCD
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<i>Goal: Child Protection and Development</i>										
<i>Objective: To facilitate, promote and implement programmes that Prevent and protect children from all forms of violence, abuse, neglect and exploitation in the District by December, 2029</i>										
<b>Programme:</b> Programme to promote child rights, Protection and development										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of reported cases of abuse	Number of abuse cases which have been reported to relevant authorities	Outcome indicator	37	25	15	5	0		Annually	MDSWCD
Number of trained caregivers delivering services in the District	Total number of caregivers trained	Outcome indicator							Annually	MDSWCD
Amount of capitation grant received	Total amount of capitation grant received by all schools	Outcome indicator	163,738.07	200,000.00	250,000.00	300,000.00	350,000.00		Annually	MDSWCD
Number of residents benefiting from the District Integrated social services programme for children, families and vulnerable adults	Total number of beneficiaries of the District Integrated Social Services Programme	Outcome indicator	1,363	1,500	2,000	2,500	3,000		Annually	MDSWCD

Number of cases settled by Child Panel and family courts.	Total number of cases settled by child panels and family courts	Outcome indicator	5	8	10	12	15		Annually	MDSWCD
Number of reported cases of Worst forms of child labour and abuse	Total number of cases considered as worst forms of abuses involving children reported to relevant authorities	Outcome indicator	2	0	0	0	0		Annually	MDSWCD
Proportion of DA Funds spent on Child Protection and Family Welfare Programmes	Amount of DA Funds spent on Child protection and family welfare as a % of the total expenditure of the Assembly	Outcome indicator	0.01%	2%	3%	3%	3%		Annually	MDSWCD

**Goal:** Reduce the inequality between the rich and the poor

**Objective:** To empower and promote the social, economic and political inclusion of all irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status in the District by end of 2029; To improve social services delivery by 70% through provision of adequate resources needed by the SWCD by December, 2029.

**Programme:** Programme to reduce poverty and eradicate inequalities among vulnerable people

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of poor households covered under the LEAP Programme	Number of households benefiting from the LEAP programme	Outcome indicator	2320	2,320	2,350	2,500	2,750		Annually	MDSWCD
Number of social protection programmes in AAP and Budget	Number of programmes addressing social protection issues in the AAP	Outcome indicator	28	32	36	40	45		Annually	DCD

Reliable data available for pro-poor programming	Whether there is reliable data for pro-poor programmes	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	DCD
Number of reported cases of abuse against the vulnerable	Number of abuse against the vulnerable reported at various institutions	Outcome indicator	N/A	5	4	3	2		Annually	MDSWCD
Number of people graduating from the LEAP programmes with productive skills to be independent	Number of people not more dependent on LEAP programmes	Outcome indicator	0	21	40	45	56		Annually	MDSWCD
Number of PWD employed by the Assembly	Total number of PWDs employed	Outcome indicator	0	2	3	4	5		Annually	MDSWCD

<i>Goal: Achieve gender equality and empower all women and girls gap</i>										
<b>Objective:</b> <i>To prioritize and embark on programmes and measures to give women equal rights to economic resources, as well as access to ownership and control over land and other forms of property, financial services, inheritance and natural resources, in accordance with national laws by at the end of 2029.</i>										
<b>Programme:</b> Programme to reduce gender inequalities by increasing access to education, health, and skills training in income generating activities for vulnerable women										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Proportion of female employees and appointees: Employees Appointees	Number of female appointees and employees as a % of the total number of staff or appointees	Outcome indicator	40.4% 36%	43% 50%	45% 50%	48% 50%	50% 50%		Annually	MDSWCD
Proportion of Women in local politics and in leadership positions	Number of women engaged in politics or playing leadership roles at the local level as a % of	Outcome indicator	2.6%	5%	10%	15%	20%		Annually	DCD

	the total number of people playing similar functions									
Number of gender responsive programmes in AAP and Budget	Total number of programs addressing gender concerns in the AAP and Budget	Outcome indicator	28	30	40	40	40		Annually	DCD
Gender parity index: KG: Primary: JHS SHS	Ratio between girls' and boys' enrolment rate (balance of parity is 1.0)	Outcome indicator	1.00 1.00 0.88 1.48	1.00 1.00 0.90 1.40	1.00 1.00 0.92 1.35	1.00 1.00 0.94 1.30	1.00 1.00 0.95 1.20		Annually	MDE
% of Poverty alleviation funds received by women enterprises	% of Poverty alleviation funds received by women	Outcome indicator	N/A	10%	15%	20%	25%		Annually	DCD
Proportion of Government Investment Funds received by women	Amount of Government Investment Funds being given to women as a % of the total amount of the funds disbursed	Outcome indicator	N/A	50%	55%	60%	65%		Annually	DCD
Number of young girls mentored	Number of young girls who are benefiting from mentorship programmes	Outcome indicator	0	200	400	600	800		Annually	MDE

<b>Goal:</b> Ensure availability and sustainability management of water and sanitation										
<b>Objective:</b> To increase access to adequate and potable water supply to all by 90% by December, 2029; To improve access to adequate and equitable sanitation and hygiene for all by 80% and end open defecation, paying special attention to the needs of women and girls and those in vulnerable situations by end of 2029										
<b>Programme:</b> Programme to expand and rehabilitate inclusive drainage system, water and sanitation facilities and Scale-up sensitisation campaigns to promote proper sanitation management, handwashing and hygiene practices particularly among children programme										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% of population with sustainable access to safe water sources	proportion of the population with regular access to safe water sources	Outcome indicator	62.7%	64%	68%	70%	75%	Urban: 63.8% Rural: 61.5%	Annually	MHW

	at recommended distance, time, quality and quantity									
Updated MESAP available	Whether MESAP is updated or not	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	MEHO
% of population with access to improved sanitation	Total number of households with household toilets eg KVIP, VIP, Flush toilet etc	Outcome indicator	50.1%	55%	58%	60%	65%		Annually	MEHO
Number of disability-friendly and gender-friendly sanitation facilities designed	Number of newly fabricated toilets that are easy to use by PWDs	Outcome indicator	0	2	5	8	10		Annually	MDSWCD
Number of people prosecuted for Enforcement of sanitation Bye-laws	Number of sanitation offenders being taken to court and fined	Outcome indicator	0	60	100	150	300		Annually	MEHO
Number of communities Declared Open Defecation Free (ODF)	Total number of communities certified as ODF	Outcome indicator	0	10	15	20	25		Annually	MEHO

*Goal: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation*

**Objective:** *To develop quality, reliable, sustainable and resilient infrastructure to support economic development and human well-being, with a focus on affordable and equitable access for all by 80% by end of 2029; To improve road safety, notably by expanding public transport, road signs and speed humps with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons by end of December, 2029*

**Programme: Programme to expand, maintain and develop roads and drainage infrastructure system for socio-economic development**

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Proportion/ length of roads maintained/ rehabilitated: Highway Urban Roads Feeder Roads	The total km of existing roads maintained	Outcome indicator	12km 15km 20km	15km 25km 42km	15km 25km 42km	15km 25km 42km	15km 25km 42km		Annually	MHW
Proportion/ length of roads constructed: Highway	The total km of new roads constructed	Outcome indicator	0km	10km	10km	10km	10km		Annually	MHW

Urban Roads Feeder Roads			15km 5km	2.5km 1.5km	2.5km 1.5km	2.5km 1.5km	2.5km 1.5km			
% of contractors and subcontractors implementing climate change interventions as integral part of the work	% of contractors planting trees at their construction sites and abiding by climate change regulations in their contracts	Outcome indicator	50%	80%	100%	100%	100%		Annually	DCD
Metres of concrete drains constructed	Length of concrete drains constructed	Outcome indicator	N/A	12km	15km	20km	30km		Annually	DCD
National Drainage Plans for all MMDAs implemented	Indicates whether District Drainage Plan is prepared or not	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	DCD
% reduction of road accidents in the District	Total reduction in road accidents as a % of the previous year's	Outcome indicator	0.02%	5%	10%	15%	20%		Annually	DCD
Asset register of the Assembly updated to include all assets	Indicates whether Asset register of the Assembly is updated or not	Outcome indicator	Yes	Yes	Yes	Yes	Yes		Annually	DCD

*Goal: Goal: Improve Human Settlements and Land Administration*

**Objective:** Objective: To enhance collaboration between land owners and Assembly to ensure proper zoning and permitting process for development projects in the District by the end of 2029; To Accelerate the preparation, revision and implementation of Spatial Plans to reduce by 60% non-conformity of building codes and standards at all levels by December, 2029; To provide access to safe, inclusive and accessible, green and public spaces, particularly for women and children, older persons and persons with disabilities by end of 2029.

**Programme:** Programme to improve and sustain spatially integrated development of human settlements and efficient and effective land administration

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of settlements with complete Digital property Address Systems	The total number of settlements where digital addressing system has been completed	Outcome indicator	0	2	6	12	30		Annually	MPPO

Database developed for the Assembly	Indicates whether a database is developed for the Assembly or not	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	DCD
Number of local plans and planning schemes prepared and revised	Indicates the number of communities with comprehensive development schemes	Outcome indicator	1	2	4	7	10		Annually	DCD
Land Use and Spatial Planning Act, 2016 (Act 925) fully implemented	Indicates whether Land Use and Spatial Planning Act, 2016 is fully implemented or not	Outcome indicator	Yes	Yes	Yes	Yes	Yes		Annually	Land Use and Spatial Planning Act, 2016 (Act 925) fully implemented
Time spent in processing development applications	Amount of days used to process and issue development applications	Outcome indicator	2 months	1mts	1mts	1mts	1mts		Annually	DCD

**Goal:** Make communities and human settlements inclusive, safe, resilient and sustainable

**Objective:** To significantly reduce the number of affected people and decrease by 70% the economic losses caused by disasters, including water-related disasters, with the focus on protecting the poor and people in vulnerable situations.

**Programme:** Programme to reduce the incidence of flood, fire, draught and storm wind related disasters

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of Reported Cases of Disaster	Total number disasters occurring in the year	Outcome indicator	66	5	3	2	0		Annually	NADMO
Number of Surveillance activities undertaken	Number of surveillance activities undertaken	Outcome indicator	0	4	8	12	14		Annually	NADMO

**Goal:** Protect, Restore and promote sustainable use of Terrestrial Ecosystems, sustainably manage forests, combat desertification, halt and reverse land degradation and biodiversity loss

**Objective:** To promote the implementation of sustainable management of mangroves, halt deforestation, restore degraded mangroves, and increase afforestation and reforestation by 60% by December, 2029; To significant reduce degradation of natural habitat, halt the loss of biodiversity, and by 2029 protect and prevent the extinction of threatened species (Sitatunga)

**Programme:** Disaster prevention, management and mitigation Programme; Conservation and management of environment Programme

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Hectors of degraded mangroves, mining, dry and wet lands rehabilitated/ restored through green jobs	The area of land rehabilitated (e.g., reforestation, soil improvement) through labor-intensive green job programmes.	Outcome indicator	0.5 hectors	2.5htr	4.5htr	6.5htr	8.5htr		Annually	DCD
Number of community members planting trees	Rate of Reduction of greenhouse gases as a result of community members planting trees	Outcome indicator	25	30	32	40	56		Annually	DCD
Hectors of degraded Mangroves, dry and wet lands rehabilitated/ restored	The total hectors of degraded lands restored	Outcome indicator		10ht	15ht	20ht	25ht		Annually	DCD

*Goal: Ensure Proper Water Resources Management*

*Objective: To reduce the level of water bodies Pollution and illegal sand mining activities by 60% by the end of 2029*

**Protection and management of water bodies programme**

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			

Number of offenders prosecuted for pollution of water	number of individuals arrested and prosecuted related water bodies Pollution and illegal sand mining	Outcome indicator	0	0	0	0	0		Annually	DCD
Number of sand winners with permits	Permits issued to illegal sand winners by EPA and District Assembly	Outcome indicator	1	10	15	20	30			

**Goal:** *Initiate Actions to Combat Climate Change and its Impacts*

**Objective:** *To increase education, awareness raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction, and early warning in the District by the end of 2029; To promote mechanisms for raising capacities for effective climate change related planning and management, in the District, including focusing on women, youth, local and marginalized communities by end of 2029*

**and Capacity building on climate change and green economy related issue Programme**

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of women and men trained in alternative livelihood programmes	Total number of women and men engage in other businesses other than charcoal burning	Outcome indicator	173	200	250	300	350	Male: 90 Female: 83	Annually	DCD
Number of Climate change interventions integrated into Assembly Plans and Budgets	Total number of programs/activities targeting climate change included in the Assembly Plans and Budgets		13	30	35	40	42		Annually	DCD

No. of partnerships with private sector/NGOs on green jobs	Count of formal agreements (e.g., MoUs) established with stakeholders to promote and implement green jobs initiatives	Output indicator	2	5	7	8	9		Annually	DCD
Proportion of MSMEs adopting sustainable practices	The share of micro, small, and medium enterprises (MSMEs) that have integrated environmentally friendly practices (e.g., energy efficiency, recycling, organic inputs) into operations	Outcome indicator	0	10	20	30	40		Annually	DCD
No. of training programmes on green skills conducted	Count of structured training sessions organised by MMDAs or partners to develop skills relevant to green jobs	Output indicator	0	2	4	5	5		Annually	DCD
% of women and youth benefiting from green employment	The proportion of beneficiaries of green jobs who are women or youth (15–35 years) disaggregated by age and sex	Impact indicator	100	300	500	600	700		Annually	DCD
% of TVET/community centres integrating green skills	The proportion of technical/vocational and community training centres that have mainstreamed green skills into their curricula	Output indicator	1	2	3	3	3		Annually	DCD

<b>Goal:</b> Deepening Democratic Governance										
<b>Objective:</b> To increase access to improved office space, accommodation for staff of all departments by 20% for improved service delivery in the District by the end of 2029; To improve the capacities of all departmental staff and Assembly members on plan preparation, implementation monitoring and evaluation to track and assess the impact of development programmes on the citizenry in the District by 2029 etc										
<b>Programme:</b> Programme to strengthen local governance systems and structures for improved service delivery										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
%r of decisions implemented through statutory meetings of the Assembly	Total number of decisions taking by Assembly against number implemented	Outcome indicator		80%	85%	90%	95%		quarterly	DCD
Number of Area Councils functional	Number of Area Councils in operation in the District	Outcome indicator	4	4	4	4	4		quarterly	DCD

<b>Goal:</b> Improve Local Governance and Decentralization;										
<b>Objective:</b> To improve revenue mobilization both internal and external sources by 40% by December, 2029										
<b>Programme:</b> Programme to improve revenue mobilization										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Number of Departments Decentralised	Indicates the total number of departments	Outcome indicator	14	16	16	16	16		Annually	DCD
% of population satisfied with quality of service delivery of Assembly and its departments	Indicates the total number of people who consider the quality of the various services of the Assembly eg education, health, water and sanitation, governance etc. to be more than average	Outcome indicator	55%	70%	75%	80%	85%		Annually	DCD

<b>Goal:</b> Build effective, accountable and inclusive institutions at all levels.										
<b>Objective:</b> To develop effective, accountable and transparent institutions at all levels by end of 2029:										
<b>Programme:</b> Programme to improve revenue mobilization										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Total amount of Internally Generated Revenue	Amount of money collected by the DA from taxes, fines and investments etc.	Outcome indicator	884,649	Ghc 1.5m	Ghc 2m	Ghc 2.5m	Ghc 2m		Annually	DCD
% of population satisfied with quality of service delivery of Assembly and its departments	Indicates the total number of people who consider the quality of the various services of the Assembly eg education, health, water and sanitation, governance etc. to be more than average	Outcome indicator	65%	70%	75%	80%	85%		Annually	DCD
% of DA expenditure within MTDP Budget	How much of DA's expenditure was not in the Annual Budget	Outcome indicator	100%	100%	100%	100%	100%		Annually	DCD
Number of town hall meetings held	number of times town hall meeting organize	Outcome indicator	0	2	2	2	2		Quarterly	DCD

<b>Goal:</b> Ensure responsive, inclusive, participatory and representative decision making at all levels										
<b>Objective:</b> To improve citizens active participation in local governance system including, planning process and transparency and public accountability in the District by 2029										
<b>Programme:</b> Programme to Promote citizens active participation in local governance system including, planning process and transparency and public accountability										
Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% of population satisfied with quality of service delivery of Assembly and its departments	Indicates the total number of people who consider the quality of the various services of the Assembly eg education, health, water and sanitation, governance	Outcome indicator	65%	70%	75%	80%	85%		Annually	DCD

etc. to be more than average

**Goal:** Enhance Implementation, Coordination, Monitoring and Evaluation systems in the District

**Objective:** To improve collaboration and the capacities of all departmental staff on plan preparation, implementation monitoring and evaluation to track and assess the impact of development programmes on the citizenry in the District by 2029; To Strengthen feedback mechanisms in public service delivery to increase demand and utilization of M&E results and to capture citizen inputs by December, 2029

**Programme:** Programme: Capacity building on data collection and analysis, monitoring and evaluation collaboration among stake institution in service delivery programme

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
% of population satisfied with quality of service delivery of Assembly and its departments	Indicates the total number of people who consider the quality of the various services of the Assembly eg education, health, water and sanitation, governance etc. to be more than average	Outcome indicator	65%	70%	75%	80%	85%		Annually	DCD
Database developed for the Assembly	Indicates whether a database is developed for the Assembly or not	Outcome indicator	No	Yes	Yes	Yes	Yes		Annually	DCD
Total number of monitoring and evaluation exercises conducted	Number of M&E exercises to be conducted as against number of M&E exercises conducted	Outcome indicator	4	12	12	12	12		monthly	DCD
Number of Assembly staff under gone capacity building training	Indicates number of Assembly staff receive training	Outcome indicator	76	80	85	90	100		Annually	HR

**Goal:** Promote peaceful and inclusive societies for sustainable development

**Objective:** To improve peace and order for sustain economic growth in the District by December, 2029; To reduce burglary and other crimes levels by 50% by December, 2029

**Programme:** Programme to improve citizens' safety and security for socio-economic development.

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Police Citizen ratio	The total number of residents a police personnel in the District is taking care of	Outcome indicator	1:3,231	1:3,150	1:3,100	1:3,050	1:3,000		Annually	DCD
Number of reported incidents of ethnic and chieftaincy conflicts	Number of ethnic and chieftaincy conflicts recorded in the District as against the previous years	Outcome indicator	0	0	0	0	0		Annually	DCD

**Goal:** Regional And Global Relations

**Objective:** Attract and retain mutually beneficial and sustainable partnerships between the private sector in Ghana, international businesses, and Ghanaians in the Diaspora

**Programme:** Programme to promote partnerships between the Assembly and Ghanaians in the Diaspora mutually benefit.

Indicators	Indicator Definition	Indicator Type	Baseline 2025	Target				Disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Total amount of money received by Assembly through partnership with Diaspora	Amount of cash brought in by diaspora partners	outcome indicator	0	500,000	1,000,000	1,500,000	2,000,000		Yearly	MFO

### 7.1.3 Arrangements for data collection, collation, analysis and use of results

This part of the Plan presents the processes by which data will be collected, collated, analyzed, presented and communicated to its intended recipients. It contains the details of proposed programs and projects register and data collection matrix of the Assembly.

#### 7.1.3.1 Data Collection and Collation

The DPCU will undertake monitoring visits to all project/programme sites to collect relevant data on the status of implementation of planned projects and programmes. The DPCU will develop appropriate data collection tools including detail check list and questionnaire to guide its field visits. The tools for data collection will be based on the agreed indicators selected for monitoring the outputs, outcomes and impacts of planned intervention. There shall be two levels of monitoring; the first by Sector Departments of their programmes and projects. Joint monitoring by two or more Departments will be encouraged in situations where an intervention is cross-cutting in nature. The second level of monitoring will be undertaken by the DPCU on the overall District Development programmes, projects and activities.

The DPCU will use the matrix below (Table 7.3 Data Collection Matrix) as guide.

Table 7.3 Data Collection Matrix

Indicator	Data collection period	Data collection method	Data disaggregation	Results
% increase in IGF collected and allocated for LED	By the 10 <sup>th</sup> day of the month beginning each quarter	Review of quarterly financial records	N/A	10% increment each Quarter
Amount of Development Partner and NGO funds contribution to MTDP implementation	By 31 <sup>st</sup> December each year	Review of quarterly financial records	By sector supported	10% of annual expenditure being donor funds
% of DA Expenditure within MTDP budget	By 31 <sup>st</sup> December each year	Review of Annual financial records	N/A	100% expenditure within MTDP Budget
% increase in Internally Generated Revenue	By the 10 <sup>th</sup> day of the month beginning each quarter	Review of quarterly financial records	N/A	10% increment each Quarter
% of Disputes which hinder business development identified and resolved	By the 10 <sup>th</sup> day of the month beginning each quarter	Review of reports of meetings with business community	N/A	70% of Disputes resolved
Proportion of unemployed youth benefiting from skills/apprenticeship and entrepreneurial training	By 31 <sup>st</sup> December each year	Review of Reports from YEA, BRC / NYA etc.	Male: 78 Female: 22	100% of targeted male and females employed
Percentage (%) increase in yield of selected crops, livestock and fish CROP -Maize	By 31 <sup>st</sup> December each year	Review of end of year report of the department of Agriculture	By crop type	5%

Indicator	Data collection period	Data collection method	Data disaggregation	Results
-Cassava -Tomato -Groundnut -Mango -Yam				5% 5% 2% 1% 2%
Number of Youth trained in improved processing, packaging and marketing of agricultural products	By 31 <sup>st</sup> December each year	Review of end of year report of BAC	Male Female	13 Female 10 Males
% change in tourist arrivals	Annually	Review of records of Tourism Sites	Male Females Nationality	5% by 2029
Number of reported cases of tourism related sex	Annually	Review of records of Tourism Sites	Male Females Nationality	0% by 2029
% reduction in teenage pregnancies in communities hosting tourism sites	Annually	Review of annual performance report of Health Directorate	By age	1% by 2029
Gross Enrolment Rate- Primary -JSS -SSS	Annually	Review of annual performance report of GES	Male Females	Boys: 79.2%, Girls: 84% Boys: 65.0%, Girls: 68% Boys: 58.3%, Girls: 42%
Net Admission Rate in Primary Schools	Annually	Review of annual performance report of GES	Male Females	Boys:63.0% Girls: 65.6%
% increase in Educational attainment of Persons with Special Needs improved	Annually	Review of annual performance report of GES	Male Female	Males: 22.6 Females: 15.3%
% increase in the performance of Science, Technology, Engineering and Mathematics (STEM) and ICT education in basic and secondary levels	Annually	Review of annual performance report of GES	Male Female	85% 85%
% increase in the BECE Results	Annually	Review of annual performance report of GES	Male Female	Boys: 80% Girls: 80%
% of Population with improved Access to health service delivery	Annually	Review of annual performance report of GHS	Male Female	90% of population with improved access to health services
Malaria case fatality in children under five per 10,000 population	Annually	Review of annual performance report of GHS	Male Female	2 children per 10,000 population
Maternal mortality ratio	Annually	Review of annual performance report of GHS	Male Female	0
Under five mortality ratio	Annually	Review of annual performance report of GHS	Male Female	15

Indicator	Data collection period	Data collection method	Data disaggregation	Results
% increase in the number of subscribers to the NHIS	Annually	Review of annual performance report of South Tong NHIS	Male Female	80% of population registered
HIV and AIDS/STIs prevalence rates	Annually	Review of annual performance report of GHS	Male Female	1% prevalence rate
% of population with sustainable access to safe water sources	Annually	Review of annual performance report of District Works Department	Urban Rural	Urban: 96.7% Rural: 62.0%
% of population with access to improved sanitation	Annually	Review of sanitation situation reports	Urban Rural	100% coverage
Number of disability-friendly and gender-friendly sanitation facilities designed	Annually	Review of sanitation situation reports	Urban Rural	10 designs constructed and tried
Number of people prosecuted for Enforcement of sanitation Bye-laws	Annually	Review of sanitation situation reports	Male Female	150 male and 150 females prosecuted
Number of communities Declared Open Defecation Free (ODF)	Annually	Review of sanitation situation reports	Urban Rural	100% ODF
Hectors of degraded forest, mining, dry, and wet lands rehabilitated/restored	Annually	Review of vegetation maps with current status maps		8 hectors rehabilitated
Number of reported cases of abuse	Annually	Review of annual performance report of Department community Development and Social Welfare	Male Female	15% reduction from 2029 baseline
Gender parity index: KG: Primary: JHS SHS	Annually	Review of Annual Report of GES	Male Female	1.0 1.9 1.0 0.74
% of Disability funds disbursed	Annually	Review of annual financial reports	Male Female	100% disbursement rate
Proportion/ length of roads maintained/rehabilitated: Highway Urban Roads Feeder Roads	Annually	Physical inspection of developed roads	Urban Rural	15km 25km 42km
Proportion/ length of roads constructed: Highway Urban Roads Feeder Roads	Annually	Physical inspection of developed roads	Urban Rural	15km 25km 42km

Indicator	Data collection period	Data collection method	Data disaggregation	Results
Tele density and penetration rate	Annually	Review of annual performance reports of the Assembly	Urban Rural	65% penetration
Number of settlements with complete Digital property Address Systems	Annually	Review of annual performance reports of physical Planning Department	Urban Rural	20 settlements completed Digital property Address Systems
Number of slums renewed and redeveloped in the District	Annually	Review of annual performance reports of the Assembly	N/A	4 slums upgraded
% of population satisfied with quality of service delivery of Assembly and its departments	Annually	Review of annual performance reports of the Assembly	Urban Rural	79% satisfied
Total amount of Internally Generated Revenue	Annually	Review of annual financial performance reports of the Assembly	N/A	25% growth annually
Police Citizen ratio				
Number Ghanaian citizens abroad contributing to the District's Development	Annually	Review of annual performance reports of the Assembly	Male Female	At least 5 people contributing to the District development annually

### 7.1.3.2 Data Analysis and Use

The DPCU will undertake analysis of data collected from the field and other sources. It will implore the use of scientific methods of data analysis and appropriate data analysis software such as Micro-Soft Excel, Kobo collect, etc. to analyze and interpret both primary and secondary data collected from the field and other relevant data sources.

### 7.1.3.3 Preparation of Monitoring and Evaluation Reports

The analyzed data will be used to produce Quarterly, half-yearly and Annual Progress Reports. The DPCU will also establish and maintain updated program/projects register using the recommended format by the NDPC. The reports will be submitted to the National Development Planning Commission through the Volta Regional Coordinating Council. Other stakeholders will also be given copies of the reports through their participation in various plan performance review meetings.

### 7.1.3.4 Utilization of Monitoring and Evaluation Reports

Findings and recommendations and lessons learnt from the Monitoring and Evaluation Reports including those of Special Studies will be used as inputs into the preparation of Annual Action Plans

The table 7.4 presents a detailed calendar for conducting the Monitoring and Evaluation Activities of the Assembly.

### 7.1.3.5 M&E Calendar

Monitoring and Evaluation Calendar is an important tool in planning the M&E processes of the District. It features the main monitoring and evaluation activities, the planned time schedules, key actors and the budget relating to each activity.

Table 7.4 illustrates Monitoring and Evaluation Calendar of the District.

**Table 7.4 M&E Calendar**

ACTIVITIES	TIME FRAME				ACTORS	BUDGET GHC
	2026	2027	2028	2029		
MTDP 2026-2029 Ex-Ante Evaluations						
Conduct Ex-ante Evaluation (hydrological studies) for the drilling and mechanization of 16 Community water systems	February each year				DPCU & Technical consultants	32,000.00
Conduct Ex-ante Evaluation (Environmental and Social Impacts Assessments) for the Construction of 24-Hour Model Market in Dabala	First Quarter of 2026				Private Investors & DPCU etc.	120,000.00
Conduct Ex-ante Evaluation (Environmental Impact Assessments) on the provision 8No 2&3-Unit Classroom Blocks in selected communities	First Quarter each year				DPCU & Technical consultants	50,000.00
Conduct Ex-ante Evaluation (Environmental Impact Assessments) on the provision 8No CHPS Compounds in selected communities	First Quarter each year				DPCU & Technical consultants	30,000.00
MTDP 2026-2029 Mid-Term Evaluations:						
Conduct Mid Term Review of the DMTDP 2026-2029			Ist Qtr.		DPCU+	
Conduct Mid Term Evaluation on the implementation of planned social programs eg. the Ghana School Feeding Program, LEAP, Feed Ghana etc.			Ist Qtr.		DPCU+	
Conduct Mid Term Evaluation on the Waste management by Zoomlion in the District			Ist Qtr.		DPCU+	
MTDP 2026-2029 Terminal Evaluations				2nd Qtr.	DPCU +	14,860.00
Conduct Terminal Evaluation on the Programmes and Projects in the MTDP 2026-2029						
Specific Evaluations/Studies						
Conduct special studies on the impact of the implementation of the CHPS in the District			October		DPCU+	
Conduct special Studies on the sustainability of Decentralized Water and Sanitation services in the District focusing on the roles of local actors	September				DPCU+	14,860.00
Participatory Monitoring and Evaluation						
Assess the Quality of Health Services in South Tong District Hospital and Dalive Health Centre using Community Score Cards		May			DPCU+	
Assess the performance of One best Performing and One Worst Performing Area Councils in delivering local Governance services using Community Score Card			July		DPCU+	2,500.00
Implementation Monitoring						

ACTIVITIES	TIME FRAME				ACTORS	BUDGET GHC
	2026	2027	2028	2029		
Organize 4 Quarterly Joint DPCU and Stakeholder Monitoring visits to project sites each year					DPCU+	32,000.00
Organize 12 monthly sector specific monitoring and supervision visits to project sites each year					DPCU+	60,000.00
Organize 4 Quarterly Plan Review Meetings each year					DPCU+	120,000.00
Organize one Annual Performance Review Meeting each year					DPCU+	24,800.00
Annual Progress Report Preparation and Dissemination						
1. Data collation 2. Prepare draft District APR 3. Organize APR Review Workshop 4. Finalize APR and Submit to RCC and NDPC 5. Disseminate APR other stakeholders					DPCU+	3,200.00 1,280.00 80,000.00 1,040.00 4,000.00

## 7.2 Evaluation

The Planned programs and projects will have to be evaluated to assess the established strengths, pinpoint shortcomings, their causes and propose suitable improvements. This will require the Assembly to focus on the conditions, operations, performance as well as impacts of the projects. The evaluation exercise will encourage learning experiences for those involved in the implementation process and serve as the basis for recommendation and decision-making. The process will consider the set goals and objectives under the various themes. It will answer questions on the relevance, adequacy, effectiveness and impact of the activities, objectives and goals. The planned evaluations will be conducted using the following format.

1. Assessing the need for an evaluation (provide the background).
2. Developing clear ideas on the rationale and objectives of the evaluation.
3. Determining the type of evaluation to undertake.
4. Specifying the methods, scope and timing of the evaluation.
5. Identifying and analysing stakeholders.
6. Estimating the costs involved which should be factored into the budget of the AAP.
7. Preparing Terms of Reference (TOR) and contractual agreements based on items (i) to (iv) above. The TOR will be prepared by the DPCU in collaboration with stakeholders. In developing the Terms of Reference, the DPCU will facilitate a process leading the development of a broad agreement on the TOR because it will form the basis for the evaluation exercise. More importantly, the TOR will be the formal reference for the consultant or team of consultants to be recruited.
8. Recruiting a consultant or a team in accordance with the provisions of the Procurement Act, 2003 (Act 663) as amended by Act, 914, 2016

9. Organising meetings to discuss the inception and draft reports with stakeholders.
10. Organising a validation meeting with stakeholders before submission of the final report.
11. Disseminating the results and acting on the findings and recommendations as part of the dissemination and communications strategy

Table 7.5 will constitute an important guide for conduct of the Evaluations

Table 7.5 Evaluation Matrix

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Relevance					
Efficiency					
Effectiveness					
Impact					
Sustainability					
Others					

Adapted from JICA, 2004

The evaluation report will be prepared in accordance with the following format:

## PROGRAMME/PROJECT EVALUATION REPORT

### A. PROGRAMME IDENTIFICATION

- A1 Project Title .....
- A2. Project Code No.....
- A3. Project Location .....
- A4. Implementing Agency (S) .....
- A5. Evaluation Agency(S) .....
- A6. Date of Evaluation .....

### B. Evaluation Report

#### B1. Objectives: -

- Have the programme/project objectives been achieved?
- Are the programme/project results still relevant?
- Has the programme/project supported the policy (s) as planned?
- Where the programme/project objectives have not been achieved, give reasons

#### B2 TIME AND FINANCE

- Was the project implemented in the time planned? If not, state length of over- run
- Was the project cost within the amount estimated? if not state the amount of over or under expenditure.
- Did funds on stream as planned and anticipated? If not, what short falls occurred
- Are recurrent costs within the planned level? If not state, the over expenditure
- Where over-runs, over expenditure and funding short falls have occurred, give reasons in full and state how
- These events can be avoided in future.

### B3. BENEFICIARIES AND BENEFITS

- Are the benefits reaching the target beneficiaries? If not, state beneficiaries' not being reached
- Are the benefits reaching the number of beneficiaries planned if not, state the short falls?
- Are the benefits at the planned quantity level? If not state short falls.
- Is revenue at planned quantity level? If not state short-fall (programmes for revenue earning only)

### B4. OPERATIONS

- Is the project operating at planned level? If not state deficiency
- Are the programme/project assets being properly maintained?
- Where appropriate, state reasons for failure

## 7.3 Participatory Monitoring and Evaluation

Participatory Monitoring and Evaluation will be conducted to assess effectiveness of Health services delivery at the South Tong District Hospital and two other Health Centers using Community Score Cards. Similarly, the performance of Water and Sanitation Development Boards will also be assessed using the same method.

Evaluation will be conducted in greater detail at the project level. Ex-post evaluation will be carried out purposely to assess whether the resources invested have produced or are producing the desired results in terms of outputs and benefits, and whether the benefits are reaching the intended target beneficiaries.

The following steps will be followed in conducting the participatory monitoring and Evaluation by the DPCU:

- i. Deciding on the need for PM&E.
- ii. Deciding on the PM&E method to use.
- iii. Identifying the key stakeholders.
- iv. Identifying a lead facilitator.
- v. Determining the performance questions.
- vi. Determining the resources and time available.
- vii. Defining a TOR for the lead facilitator or consultant.
- viii. Training the team to carry out the PM&E.
- ix. Disseminating the results and acting on the findings and recommendations as part of the dissemination and communication strategy.

#### **7.4 Knowledge Management and Learning**

The Knowledge Management Matrix is a powerful framework/tool that helps organizations understand and manage their knowledge assets. The matrix is divided into four quadrants including knowledge area, knowledge holder, knowledge source, and knowledge gap. To ensure continuous improvements knowledge management, learning, and competency learning, the Assembly has come out with knowledge management and competency learning frameworks to be used in enhancing planning, decision-making, implementation, and reporting processes in the Assembly as presented in Annexes 3 and 4.

## CHAPTER EIGHT

### COMMUNICATION STRATEGY

#### 8.1 Introduction

The achievement of the desired results of this Medium Term Development Plan (2026-2029) rests on how effective and efficient the plan is disseminated. The dissemination of the plan is needed to enhance effective resource mobilization and for mobilizing the needed social support for sustainability of the programmes and projects. In view of the above, the following activities have been identified as strategies for creating awareness on the roles and expectations of the various stakeholders of the programmes and projects. Table 8.1 illustrates District Communication Activity Matrix

#### 8.2 District Communication strategy/plan

District Communication Activity Matrix

Table 8.1 District Communication Activity Matrix

Activity	Purpose	Audience	Method/Tool	Timeframe	Responsibility
Community sensitization on MTDP 2026-2029	To create awareness on the DMTDP	Community members, Traditional authorities etc.	Community durbars, drama, role play etc.	Quarterly	DCD/MPO/ Chairman of Dev't. Sub-committee
	To get them to appreciate the MTDP.		Meetings with audio-visuals	15 <sup>th</sup> to 30 <sup>th</sup> March, 2026	
	To update them on the status of implementation		Round-table discussion and, PowerPoint presentations.	September to December, 2026	
Marketing the MTDP 2026-2029 Plan	To mobilize resources and social support for the plan implementation	Development Partners, Private Sector operators, chiefs, Queens, Community Members, Ministries, Departments and Agencies, Donors, CSO, NGOs, the Media, CODA etc.	Round-table discussion and, PowerPoint presentations.  Meetings with audio-visuals	January to June, 2026	DPCU
Plan review meetings	To get stakeholders appreciate the level of Plan implementation and to incorporate lessons into next	Assembly members, DCE, Presiding member, MPs and chairpersons of the sub-committees, Heads of Departments and	Round-table discussion and, PowerPoint presentations.	Half yearly and Annually	DPCU

	phase of implementation	Units and other stakeholders			
Dissemination of progress Reports	To enable stakeholders track the achievements of planned targets on indicators	NDPC, VRCC, Office of Head of Local Government Service, Assembly Members DPs	Distribution of copies of reports to stakeholders, organization of Town Hall meetings, uploading it to District website, WhatsApp platforms etc.	Quarterly and Annually	DPCU

### 8.3 CONCLUSION

Planning in developing countries like Ghana is always marred with implementation Threats. Over the years, nicely prepared development plans are left on shelves of organizations and institutions and never implemented.

Some major factors accounting for the poor implementation of development plans in third world countries and especially among local government institutions in the developing countries are inadequate fund, poor capacity of implementing institutions, lack of political will and misplaced priorities

These factors affected the implementation of just expired 2026 – 2029 District Medium Term Development Plan of the South Tong District Assembly. The Plan Preparation Team is therefore recommending the capacity building of relevant implementing agencies, individuals and stakeholders within the District. The District Assembly should also write funding proposals to major institutions in the country especially Government Development initiatives and Authorities to fund the projects identified in the plan. In addition, the Assembly and other decentralized departments should adhere to the content of this plan within the plan period.

It is believed that the goals and objectives formulated in this plan will see their physical manifestation when the District Assembly and other stakeholders give adequate attention and greater commitment to it.

## ANNEXES

### Annex I: Community Needs Assessment for Preparation of MTDP 2026-2029

Area Council	Electoral Area	5 Prioritized needs
Sogakope	Kpotame	<ol style="list-style-type: none"> <li>1. Construction of SHS/Technical school</li> <li>2. Rehabilitation of classroom block and toilet facility</li> <li>3. Provision of pipe-borne water</li> <li>4. Upgrading health facility to a polyclinic</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Dabala	Dabala	<ol style="list-style-type: none"> <li>1. Rehabilitation of Dabala market shed</li> <li>2. Construction of Dabala township roads</li> <li>3. Renovation of Dabala health center</li> <li>4. Expansion of Ghana Water System to Dabala and its environs</li> <li>5. Construction of fence wall for Dabala SHS</li> </ol>
Dabala	Adutor	<ol style="list-style-type: none"> <li>1. Upgrading of the current health center to a polyclinic</li> <li>2. Construction of a smart library</li> <li>3. Construction of 6no. culvert in the electoral area</li> <li>4. Provision of subsidized farm inputs and implements</li> <li>5. Dredging of streams</li> </ol>
Dabala	Agordomi	<ol style="list-style-type: none"> <li>1. Construction of CHPs compound</li> <li>2. Construction of KG block at Agordomi basic school</li> <li>3. Extension of Ghana water system to Gbenorkope</li> <li>4. Rehabilitation of roads within the electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Dabala	Agbogbla/ Tosukpo	<ol style="list-style-type: none"> <li>1. Boarding facility for Tosukpo basic school for Bludo pupils</li> <li>2. Renovation of Tosukpo CHPs compound</li> <li>3. Lack of potable water in Bludo community</li> <li>4. Reshaping Agbogbla – Tosukpo road</li> <li>5. Provision of irrigation canals to aid farming all year round</li> </ol>
Dabala	Dalive/ Tordzikpota	<ol style="list-style-type: none"> <li>1. Lack of potable water supply</li> <li>2. Completion of community library</li> <li>3. Construction of shed for OPD at the CHPs compound</li> <li>4. Rehabilitation of access roads within the electoral area</li> <li>5. Rehabilitation of farm canals</li> </ol>
Sogakope	Vume	<ol style="list-style-type: none"> <li>1. Rehabilitation of the basic school building</li> <li>2. Construction of CHPs compound</li> <li>3. Completion of CODA toilet facility</li> <li>4. Construction of access road in the electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Sogakope	Tefle	<ol style="list-style-type: none"> <li>1. Upgrading the CHPs compound to health center</li> <li>2. Construction of a vocational school</li> <li>3. Construction of a lorry station</li> <li>4. Lack of water supply</li> <li>5. Provision of farm inputs and implements</li> </ol>
Sogakope	Fievie-Dugame	<ol style="list-style-type: none"> <li>1. Construction of a smart library within the electoral area</li> <li>2. Construction of Fievie – Kpevikpo road</li> </ol>

		<ol style="list-style-type: none"> <li>3. Construction of a health facility in Fievie</li> <li>4. Extension of Ghana water system to Fievie electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Sogakope	Dendo	<ol style="list-style-type: none"> <li>1. Construction of speed ramp at Avorvi basic school junction</li> <li>2. Provision of street lights within the electoral area</li> <li>3. Construction of a health facility within the electoral area</li> <li>4. Provision of subsidized farm inputs and implements</li> <li>5. Lack of potable water</li> </ol>
Sogakope	Sogakope South, North & Central	<ol style="list-style-type: none"> <li>1. Construction of Classroom block for E.P basic school</li> <li>2. Expansion of Emergency ward at District hospital</li> <li>3. Rehabilitation of Sogakope township roads</li> <li>4. Provision of Central refuse containers</li> <li>5. Construct CHPs at Sogakope South</li> <li>6. Renovation of Health Center Sogakope North</li> <li>7. Construct maternity ward at Comboni Hospital</li> <li>8. Provision of 6-unit classroom block for Comboni Technical SHS</li> <li>9. Construction of Classroom block for Sogakope Vocational Institute</li> <li>10. Construct ICT Lab for Sogakope Township</li> <li>11. Construct Foot bridge and storm drains at Comboni Technical SHS</li> <li>12. Pavement of Sogakope market</li> <li>13. Construct sheds and stores at Sogakope market</li> <li>14. Provision of streetlights for Sogakope Township</li> <li>15. Development of new access roads in the newly developing areas of Sogakope</li> <li>16. Develop Urban park for programmes and relaxation</li> <li>17.</li> </ol>
Sogakope	Anaosukope	<ol style="list-style-type: none"> <li>1. Lack of KG block at Anaosukope basic school</li> <li>2. Lack of potable water</li> <li>3. Construction of bridge to link Votenu to Tordome</li> <li>4. Lack of CHPs compound within the electoral area</li> <li>5. Extension of electricity to Votenu, Tordome and Dekpor</li> </ol>
Agave-Afedume	Kua	<ol style="list-style-type: none"> <li>1. Inadequate furniture for teachers and pupil</li> <li>2. Construction of a CHPs compound</li> <li>3. Inadequate water supply ( mechanized borehole )</li> <li>4. Reshaping and gravelling of road from Gladisco Junction through Kua to Avegorme</li> <li>5. Construction of irrigation facility to support farming all year round (canal)</li> </ol>
Agave-Afedume	Agbeve	<ol style="list-style-type: none"> <li>1. Construction of teachers accommodation</li> <li>2. Construction of a health facility</li> <li>3. Lack of potable water for Alikekope</li> <li>4. Reshaping of all roads in the electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Sogakope	Agorkpo	<ol style="list-style-type: none"> <li>1. Construction of CHPs compound</li> <li>2. Provision of central refuse containers and dustbins</li> <li>3. Construct fence wall around Agorkpo D/A School</li> <li>4. Reshaping of all roads in the electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Sogakope	Agorgbe	<ol style="list-style-type: none"> <li>1. Construction of CHPs compound for the electoral area</li> </ol>

		<ol style="list-style-type: none"> <li>2. Provision of mechanized borehole within the electoral area</li> <li>3. Dredging of Dodovu stream for irrigation purposes</li> <li>4. Construction of all roads within the electoral area</li> <li>5. Completion of JHS block at Agorgbe basic school</li> </ol>
Dabala	Tordzinu/Tsavanya	<ol style="list-style-type: none"> <li>1. Construction of teachers accommodation at Tsavanya</li> <li>2. Reshaping Tordzinu to Dorkplorme road</li> <li>3. Construction of mechanized borehole at Tordzinu</li> <li>4. Construction of dam for irrigation purposes</li> <li>5. Construction of CHPs compound</li> </ol>
Dabala	Hlevi/Toklokpo	<ol style="list-style-type: none"> <li>1. Completion of abandoned KG block at Hlevi</li> <li>2. Construction of CHPs compound at Hlevi</li> <li>3. Construction of mechanized borehole</li> <li>4. Provision of subsidized farm inputs and implements</li> <li>5. Construction of speed ramps</li> </ol>
Agave-Afedume	Dordoekope	<ol style="list-style-type: none"> <li>1. Construction of nurses quarters at the Dordoekope health center</li> <li>2. Construction of road from Dordoekope junction to Dzetorkwe</li> <li>3. Construction of teachers bungalow at Dordoekope</li> <li>4. Expansion of Ghana water system at Dordoekope</li> <li>5. Repairs and maintenance of irrigation pumps</li> </ol>
Agave-Afedume	Dikato	<ol style="list-style-type: none"> <li>1. Construction of KG school at Dizato</li> <li>2. Construction of road from Sanakeyko through Dizato township to water west</li> <li>3. Provision of subsidized farm inputs and implements</li> <li>4. Construction of CHPs compound at Dizato electoral area</li> <li>5. Extension of Ghana water system in the electoral area</li> </ol>
Agave-Afedume	Agbadzakope	<ol style="list-style-type: none"> <li>1. Construction of Ghanamuno to Dordoekope road</li> <li>2. Construction of canals for irrigation activities</li> <li>3. Construction of CHPs compound within the electoral area</li> <li>4. Construction of KG block</li> <li>5. Provision of reverse osmosis system to take care of salty water supply</li> </ol>
Dabala	Dorkploame	<ol style="list-style-type: none"> <li>1. Re-roofing of Dorkploame basic school</li> <li>2. Construction of nurses quarters at Dorkploame</li> <li>3. Provision of potable water at Dorkploame electoral area</li> <li>4. Reshaping of road from Tordzenu-Agotakpo -Dabala junction road</li> <li>5. Provision of irrigation dam and system for all year round farming</li> </ol>
Agave-Afedume	Dzetorkwe	<ol style="list-style-type: none"> <li>1. Construction of Faithkope to Dzetorkwe road</li> <li>2. Completion of GETFUND project for JHS</li> <li>3. Subsidized farm inputs and implements</li> <li>4. Reverse osmosis to take care of salty water supply</li> <li>5. Construction of CHPs compound</li> </ol>
Larve	Larve/Nutekpor	<ol style="list-style-type: none"> <li>1. Construction of CHPs compound</li> <li>2. Construction of smart library within the electoral area</li> <li>3. Insufficient supply of water within the electoral area</li> <li>4. Reshaping of Larve to Naval base road</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>

Larve	Agorta	<ol style="list-style-type: none"> <li>1. Upgrade of CHPs compound to include essential facilities</li> <li>2. Renovation of Agorta primary and JHS school building</li> <li>3. Extension of water facility to newly developed areas</li> <li>4. Extension of electricity to newly developed communities</li> <li>5. Provision of irrigation system to support farming all year round</li> </ol>
Larve	Amedorme	<ol style="list-style-type: none"> <li>1. Construction of JHS block at Amedorme</li> <li>2. Construction of CHPs compound at Amedorme</li> <li>3. Extension of Ghana water to Atakukope, Adzikope and Agavedo</li> <li>4. Spot improvement from Amedorme Kuffour junction to the river bank</li> <li>5. Provision of subsidized credit facilities to farmers</li> </ol>
Larve	Atravenu	<ol style="list-style-type: none"> <li>1. Inadequate classroom block at Atravenu D/A basic school</li> <li>2. Expansion of Sokutime CHPs compound</li> <li>3. Dredging of streams in the electoral area</li> <li>4. Spot improvement on feeder roads within the electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Sogakope	Yorkutikpo/Atsieve	<ol style="list-style-type: none"> <li>1. Lack of teachers accommodation facility</li> <li>2. Lack of health facility</li> <li>3. Insufficient water supply (Potable water)</li> <li>4. Reshaping of road from Dendo through Atsieve to Tokoe</li> <li>5. Construction of dam for irrigation purpose</li> </ol>
Larve	Dzorgborve/Klonu	<ol style="list-style-type: none"> <li>1. Completion of Dzogborve health facility</li> <li>2. Reshaping of road from Lolito through Dzogborve to Amedormekope</li> <li>3. Lack of classroom block for KG pupil</li> <li>4. Establishment of a police post within the electoral area</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Dabala	Agbakope/Lakpo	<ol style="list-style-type: none"> <li>1. Inadequate classroom block at the JHS</li> <li>2. Renovation of health center</li> <li>3. Reshaping of Adosukope to Agbakope including all feeder roads within the electoral area</li> <li>4. Lack of potable water</li> <li>5. Lack of irrigation facility</li> </ol>
Dabala	Dabala Junction	<ol style="list-style-type: none"> <li>1. Extension of water facility</li> <li>2. Rehabilitation of all feeder and township roads within the electoral area</li> <li>3. Construction of CHPs compound at Besakope</li> <li>4. Extension of electricity</li> <li>5. Provision of subsidized farm inputs and implements</li> </ol>
Agave-Afedume	Agave-Afedume	<ol style="list-style-type: none"> <li>1. Lack of KG block at PCG basic school and New Agave basic school</li> <li>2. Upgrade of CHPs compound to a health center (renovation of CHPs compound and nurses quarters)</li> <li>3. Inadequate supply of water (construction of mechanized borehole at Agave Afedome and Ziwoenu)</li> <li>4. Reshaping and gravelling road the from Gladisco Junction to Agave</li> <li>5. Access to irrigation facility</li> </ol>
Larve	Gonu-Agbokope	<ol style="list-style-type: none"> <li>1. Construction of roads and culverts</li> <li>2. Provision of subsidized farm inputs and implements</li> <li>3. Provision of subsidized credit facility for farmers and traders</li> <li>4. Establishment of KG at Asiagborkope</li> </ol>

		5. Dredging of river Ego and river Aglo
Dabala	Xikpo/Agbagorme	1. Provision of potable water supply 2. Extension of maternity ward at the CHPs compound 3. Construction of a smart library 4. Dredging of Tordzi river to control flooding of farms 5. Reshaping of all feeder roads in the electoral area
Larve	Gamenu	1. Renovation of Gamenu basic school 2. Expansion of Gamenu CHPs compound 3. Expansion of Ghana water to newly developed areas 4. Construction of road from Akalove to Adidokpo 5. Construction of market at Gamenu central
Agave-Afedume	Dzebetato	6. Construction of JHS block for Dzebetato basic school 7. Construction of CHPs compound at Dzebetato 8. Extension of Ghana water to Tamlogo community 9. Provision of subsidized farm inputs and implements 10. Extension of electricity to Kpota, Gbetorkope and Bonikope
Sogakope	Dedo	1. Construction of KG block at Dedo 2. Construction of CHPs compound 3. Construction of mechanized borehole within the electoral area 4. Reshaping of road from Todze to Dedo, Dedo to Dornya and Adzokatsekope to Agbaleveme 5. Provision of subsidized farm inputs and implements
Sogakope	Sokpoe	1. Construction of CHPS Compound at Dekporta 2. Construction of classroom block at Sokpoe PCG Primary School 3. Construction of classroom block at Sokpoe D/A Basic School 4. Potable water to Hodikukope, Awunorkope, Dekporta, Hakpodzi communities 5. Provision of subsidized farm inputs and implements

## **Annex 2: Report on Public Hearing of Draft Development Plan (MTDP 2026-2029)**

### **REPORT ON PUBLIC HEARING OF DRAFT DEVELOPMENT PLAN (MTDP 2026-2029) FOR THE SOUTH TONGU MUNICIPAL ASSEMBLY HELD ON THE 21<sup>ST</sup> and 22<sup>ND</sup> OF OCTOBER, 2025 AT THE DISTRICT ASSEMBLY HALL**

1. NAME OF THE DISTRICT: South Tongu District Assembly
2. NAME OF THE REGION: Volta
3. NAME OF AREA COUNCIL: Sogakope Area Council
4. VENUE: South Tongu District Assembly Hall
5. DATE: 21<sup>st</sup> and 22<sup>nd</sup> October, 2025

## **Introduction**

A pivotal Public Hearing on the draft Medium-Term Development Plan (MTDP) for 2026-2029 for South Tongu District was successfully held on Tuesday, 21<sup>st</sup> and Wednesday 22<sup>nd</sup> October 2025, at the District Assembly Hall. The event, which brought together about 200 participants from a broad cross-section of the district's populace and others, was convened to foster participatory governance and gather crucial stakeholder input to refine the district's four-year development blueprint that replace the Current Medium Term Development 2022-2025 that will expire on December 31<sup>st</sup>, 2025.

The Plan has been developed in accordance with Guidelines for the Preparation of District Medium Term Development Plans from the National Development Planning Commission and will be the main development tool for realizing the vision of the District Assembly as expressed by the Good People of the District during the various stakeholder consultations as part of the Plan preparation.

The Assembly therefore wishes to outdoor the proposed programmes and projects by organizing a Public Forum with its key stakeholders to subject the programmes and projects to careful scrutiny. The purpose of this hearing is to inform the public about the intended programmes and projects and to solicit further additions or omissions from the public to enrich the draft plan before the final draft is produced

## **Medium of Invitations was by Letters and WhatsApp Platforms**

The main modes of invitation to the Public Hearing were by Official Letters WhatsApp Platforms. Stakeholders who were required to be present in the Public Hearing were invited through Official Letters, some of these included representatives of registered Political Parties, Members of the MPCU, Traditional authorities: chiefs, queen mothers, sub-chiefs, community heads, etc. Also invited through letters were Donor Partners such as GIZ, NGOs, private industrial enterprise groups, business associations and other civil society organizations. Government agencies, departments, corporations were also invited by official Letters. Others invited through letters were Identified religious bodies, women's groups as well as Opinion leaders, and influential individuals, persons in selected communities.

## **Opening Remarks by District Chief Executive (DCE)**

The District Chief Executive (DCE) in her opening remarks warmly welcomed all attendees and expressed her gratitude for their prompt response to the invitation. She emphasized that the gathering was a true reflection of participatory democracy, aimed at bringing development directly to the people's doorsteps. Stressing the significance of the MTDP as the district's guiding blueprint for the next four years, she encouraged all participants to engage in civil and constructive discussions.

## **Some of individuals and organizations invited**

1. All Assembly Members
2. Hon. Member of Parliament, South Tongu Constituency
3. All Heads of Departments and Heads of Units of the Central Administration Department
4. All paramount Chiefs
5. All Queen Mothers
6. All representatives of Area Councils

7. Ghana Federation of Disable, South Tongu District (4 representatives)
8. 2 Representatives from Women Groups
9. 2 Representatives from Youth Groups
10. Political Parties in the District
11. The District Chief Imam
12. 2 Representatives from Local Council of churches, Sogakope
13. All FM Stations
14. Ghana News Agency
15. All Executives of Community Information Centers (CIC)
16. The Branch Manager GCB Bank Ltd, Sogakope
17. The Regional Manager Bank of Ghana
18. The Branch Manager ADB Bank Ltd, Sogakope
19. The Chairmen of all Transport Unions in the District
20. Volta Regional Economic Planning Officer, VRCC, Ho
21. Regional Technical Advisors GIZ, VRCC, Ho
22. Country Director Plan International, Ho
23. Country Director, Send-Ghana, Accra
24. Regional Technical Advisor SIGRA, VRCC, Ho
25. Kids Foundation Ghana
26. FYSSO Ghana
27. Planned Parenthood Association Ghana
28. Sogakope Community Development Foundation
29. Youth Creating Change Ghana
30. Living Faith Foundation Ghana
31. Tongu Youth and Children Evangel
32. 5 Representatives from Market Women Associations (Dabala and Sogakope)
33. Police Commander, Ghana Police Service Sogakope
34. The Reps of Ghana Hoteliers Association, South Tongu Branch
35. District Director, Department of Cooperatives, Sogakope
36. Farm Base Organizations
37. Fishers Association
38. All executives of ASSI
39. All Heads of Senior High Schools in South Tongu District
40. Opinion Leaders in the District

### **Participation at the Public Hearing**

The total number of people registered as attendance sum up to 202 made up of 69 females and 133 males

### **Language used**

Two main languages were used during the presentation of the program, which included English and Ewe Language.

The Municipal Planning Officer took participants through the Draft Plan using the English language throughout the presentation. The Municipal Information Officer then interpreted it in the Ewe language.

## **Some Major Issues Raised during the Public Hearing by the Participants**

Participants unanimously commended the Assembly for the transparent and inclusive forum. A vibrant and insightful question-and-answer session followed, with key issues raised as follows:

### **Educational Sector**

1. Concern about the shortage of teachers in some rural basic schools, and what measures the Assembly is taking to address the disparity.
2. Inquiry about the operationalization of the newly constructed SHS at Agave–Sondo.

### **Inclusivity**

1. Disability group raised concern about not having comprehensive register covering their members
2. Concern about limited involvement of PWDs in planning, implementation, monitoring and evaluation process of the Assembly

### **Economic Sector**

1. Proposal for establishing a tilapia market at Sokpoe to enhance local revenue generation.
2. Concern about lack of electricity in Akpelelope and nearby communities.
3. The need to find a new place to relocate Sogakope market as the current place has litigation issues
4. Questions were asked about the omission of manufacturing sector in the district profile.
5. A participant suggested that the Honorable Assembly Members should take a critical step to commission feasibility studies on tourism potential in their respective electoral areas. This will provide the essential data needed for the Hotel Association and Tourism Authority to collaborate with them effectively. The goal is to develop these attractions and create a new, sustainable stream of revenue for our district and its communities.
6. Issue on tax overburdened on hoteliers hindering their operation and expansion was raised by the chairman of hoteliers association
7. The need to create Bus stop at Sogakope barrier would help boost economic activities and generate revenue for the district was brought up by a participant
8. In terms of creating market for vegetable farmers in the district, the chairperson for vegetable farmers association suggested a meeting between his members and the hoteliers to strike deal.

### **Infrastructure**

1. Concerns about fair distribution of development projects in the district was raised.
2. Issues of electricity extension to Atordikope, Koekope, Agbadzakope etc was raised
3. An abandoned project of extension of electricity to an island community and what plan Assembly has in current plan to address issue was raised and by a participant.
4. A proposal to include beautification of major towns of the district by planting of avenue trees in the draft plan was brought up by a participant.

## **Governance & Security**

1. A participant suggested that the Assembly should consider counterpart funding in planning and budgeting and educate members that development is a process, not an event.
2. Also suggested by a participant was that, a committee be constituted by Assembly with experts across and all sectors to consider the plan and market it to attract findings for its successful implementation
3. The District Officer of Ambulance Service admonished the Assembly to institutionalize strong coordination between institutions in the District to ensure quality delivery of service and avoid duplication of services.
4. A concern was raised about poor security in the district in general and the need to provide permanent residential accommodation for the DCE as the location of current one poses a security threat due to private mansion with security cameras in front of the residence.
5. Premium be placed on socio-cultural activities such as Tortsogbeza festival celebration in the district to exploit the aspect of height jumpers and diving at Sogakope Lower Volta River Bridge for Olympic games, was also suggested by a participant from Sokpoe.
6. A suggestion was made to form a dedicated committee to analyze the plan before its finalization.

## **Sanitation & Land Issues**

1. A woman highlighted critical sanitation issues, including improper waste disposal in gutters and the need for more refuse bins to contain solid waste in the district
2. Hon. Assembly member for Amedorme regarding Tuanikope, a community facing jurisdictional challenges with the Ada District Assembly, made a suggestion for Assembly to intervene as a matter urgency to forestall peace and to exploit tourism opportunities in the area.

The DPO and members of the District Planning Coordinating Unit (DPCU) provided responses to all questions and assured attendees that all suggestions would be taken on board to enrich the final plan document.

### **General Organization and Participation of the Public Hearing**

Generally, the Public Hearing Forum was successfully organised and dully attended by all the expected stakeholders across the length and breadth of the District.

These individuals actively participated in the discussions that ensued at the forum pointing out issues, which they thought were gaps in the draft plan, and seeking clarifications for issues they were having doubts. DPO together with DPCU took their time to explain the issues clearly to the understanding of all.

### **Closing Remark:**

The District Assistant Director (ADI) acting on behave of DCE delivered the closing remarks by praising the planning committee for their excellent work and revealing that South Tongu was the first Assembly in the region to submit its draft plan. The Assembly expressed gratitude to GIZ, SEND Ghana, and all participants for their support and valuable contributions toward enriching the draft plan.

He concluded by reminding all citizens of their civic duty, urging them to faithfully pay their taxes to provide the Assembly with the requisite funds to execute the developmental projects outlined in the plan. Hon. Sylvester formally closed the public hearing with a prayer at 3:49 PM.

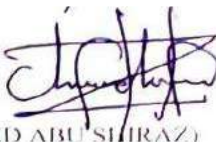
**Assent to Acceptance of Public Hearing Report:**

Signature of:

DCE:   
(HON. VICTORIA DZERLO)

DCD:   
(SIBU IMOKO BRIAMAH)

PM:   
**HON. MENSAH KWAKU KUDZE**

DPO:   
(MOHAMMED ABU SHIRAZ)

CHAIRMAN, DEV'T PLG SUB-COMM.  
(HON. SELASIE NYAMASEKPOR) 

PICTURES DURING THE PUBLIC HEARING ON DRAFT MTDP 2026-2029





### Annex 3: General Assembly Approval Minutes

**MINUTES OF THE THIRD ORDINARY MEETING OF THE SECOND SESSION OF THE NINTH ASSEMBLY OF THE SOUTH TONGU DISTRICT ASSEMBLY HELD ON THURSDAY, 30<sup>TH</sup> OCTOBER, 2025 AT THE ASSEMBLY HALL, SOGAKOPE**

**ATTENDANCE**

**DESIGNATION**

<b><u>S/N</u></b>	<b><u>NAME</u></b>	<b><u>ELECTORAL AREA/STATUS</u></b>
1.	HON. MENSAH KWAKU KUDZE	PRESIDING MEMBER/GA
2.	HON.VICTORIA DZEKLO	DISTRICT CHIEF EXECUTIVE
3.	HON. SELASIE NYAMASEKPOR	AGORDOMI
4.	HON. AGBOTADUA GALIGO V	GOVERNMENT APPOINTEE
5.	HON. MAMA DAKPOESI II	GOVERNMENT APPOINTEE
6.	HON. KUWORNU ISAAC	KUA
7.	HON. MUSAH ISSAH	SOGAKOPE CENTRAL
8.	HON. ALEXANDER AGUADZE	AGBAKOPE/LAKPO
9.	HON. DOE PETER NEWTON	DZEBETATO
10.	HON. EDWARD KOFIGO MENSAH	GOVERNMENT APPOINTEE
11.	HON. JOHN AKPALU	GOVERNMENT APPOINTEE
12.	HON. GLADYS ABAYA	GOVERNMENT APPOINTEE
13.	HON. AMEKPEWU DAVID KAY	VUME
14.	HON. MAMAGAH ABLEMA II	GOVERNMENT APPOINTEE
15.	HON. ALHASSAN IBRAHIM	GOVERNMENT APPOINTEE
16.	HON. MAMAGAH NYAGADZI III	GOVERNMENT APPOINTEE
17.	HON. CHRISTIAN KWASI VORYEHOR	AGAVE-AFEDUME
18.	HON. BENJAMIN AMEKUDZI	TEFLE
19.	HON. GAMOR NELSON A.	KPOTAME
20.	HON. EMMANUEL YAO AGBENGU	GOVERNMENT APPOINTEE
21.	HON. EMMANUEL XEDZRO	YORKUTIKPO
22.	HON. ANTHOINETTE M. GBEDZI	GOVERNMENT APPOINTEE
23.	HON. ERASMUS NANEWORTOR	DABALA JUNCTION
24.	HON. PAUL FIADOR	SOGAKOPE NORTH
25.	HON. JULIUS KORTUGA	GOVERNMENT APPOINTEE
26.	HON BERNARD K.E. DZINYELA	GOVERNMENT APPOINTEE
27.	HON. MARIAM SULEMAN	DENDO
28.	HON. GILLES AMETEFE	DORKPLOAME
29.	HON. SIMON BEDI	TORDZINU/TSAVANYA
30.	HON. DAVID KATTAH	GOVERNMENT APPOINTEE
31.	HON. ROGER PAUL BONI	GOVERNMENT APPOINTEE
32.	HON. DAVID LOGO	GOVERNMENT APPOINTEE
33.	HON. STEPHEN AHO	DABALA
34.	HON. DZIMADO PROSPER	AGBADZAKOPE
35.	HON. WOYOME S. DORMENYO	AGORTA
36.	HON. LEONARD O. L. SIKANKU	DORDOEKOPE
37.	HON ANTHONY ADZAHO	LARVE-NUTEKPOR
38.	HON. TIMOTHY AGBO	GONU- AGBOKOPE
39.	HON. AGBI KOFI GIDEON	AGORKPO
40.	HON. ADZOKATSE WORLANYO	DEDO
41.	HON. PETER NARTEH	DALIVE-TORZIKPOTA

42. HON. FRANCIS QUASHIE AGBEDEKE
43. HON. PROMISE KWAKU AGBANYO
44. HON. FELICIA AGAH
45. HON. AMOS A. AKORLI
46. HON. MICHAEL TETTEY
47. HON. GLEKU WILLIAMS KOFI
48. HON. JOHNSON COBBY AMEDZO
49. HON. CLIFFORD QUARCOO TORGBENU
50. HON. GLAH SEYRAM PHILIP
51. HON. SOLOMON DZINYATOR
52. HON. ALICE NARTEY
53. HON. LARWOE-AGBEKO SAVIOUR
54. HON. DANIEL KWASI GATTOR
55. HON. RUBEN MAWUNYA AGBOKLU
56. HON. YAO AMEKOR

HLEVI/TOKLOKPO  
 ADUTOR  
 DIKATO  
 DZETORKOE  
 AGBOGBLA/TOSUKPO  
 SOGAKOPE SOUTH  
 AGBAGORME/XIKPO  
 AGORGBE  
 GAMENU  
 DZOGBORVE  
 AGBEVE  
 AMEDORME/TUANIKOPE  
 FIEVIE-DUGAME  
 ANAOSUKOPE  
 GOVERNMENT APPOINTEE

**MEMBERS ABSENT WITH PERMISSION**

1. HON. EDMOND FINGERO DICKAH
2. HON. KLUTSE KUDOMOR

SOKPOE  
 GOVERNMENT APPOINTEE

**IN-ATTENDANCE**

1. MR. HARUNA ISSAKU
2. MR. AGBENYO JUSTICE
4. MR. ANTHONY EDZILA
5. MR. CONSTANT ATAMA
6. AFRIYIE-BOADI EBENEZER
7. OBED BICHADO
8. MADAM SHINE AKAKPO
9. MR. DANIEL AWUKU-NYANTEH
10. MADAM FLORENCE TWIAKU
11. MR. SIMON K. DEFOE
12. MAD. ATTU ESENAM VANESSA
13. MR. CHRISTIAN AGORO
14. MAD. NANCY DOGBEY
15. MR. MOHAMMED ABU SHIRAZ'
16. MR. ERNEST EKOR
17. MR. DAVID LAGBLE
18. MR. KOVE- YAW JOE
19. MR. SETH FIAGORME
20. MAD. GLORIA GBEDE
21. MR. AVORNU COLLINS

**DESIGNATION/DEPARTMENT**

INTERNAL AUDITOR  
 ESTATE MANAGER  
 DISTRICT PROCUREMENT  
 OFFICER  
 DISTRICT FINANCE OFFICER  
 DIST. BUDGET OFFICER  
 DISTRICT CO-OPERATIVE  
 AG. DIRECTOR, AGRIC  
 DEPARTMENT  
 ZONAL DIRECTOR FISHERIES  
 COM.  
 HUMAN RESOURCE DEPT.  
 DISTRICT WORKS ENGINEER.  
 SOCIAL W&C. DEV.  
 ENVIRONMENTAL H. UNIT  
 INFORMATION SERVICE  
 DEPT.  
 DISTRICT PLANNING  
 OFFICER  
 GHANA FIRE SERVICE  
 RECORDS  
 REP. CSOs  
 NAT. COMM. FOR CIVIC  
 EDUCATION  
 BUSINESS RESOURCE  
 CENTRE (REP)  
 FORMER DIRECTOR, NADMO

- |                              |                                    |
|------------------------------|------------------------------------|
| 22. MADAM HELEN DZIDE        | NATIONAL YOUTH<br>AUTHORITY        |
| 23. MADAM CHARLOTTE KODUAH   | DISTRICT ELECTORAL<br>OFFICER      |
| 24. MR. DAVID OBUTEY         | DISTRICT CULTURE OFFICER           |
| 25. MADAM LEKIM MERCY        | PHYSICAL PLANNING<br>DEPARTMENT    |
| 26. MR. EMMANUEL KATADRIE    | NATIONAL INTELLIGENCE<br>BUREAU    |
| 27. EBENEZER K. MAWULI       | NARCOTICS CONTROL<br>COMMISSION    |
| 28. MR. ELORM GOLO           | REP. GHANA EDUCATION<br>SERVICE    |
| 29. MR. MATHIAS B. AKORLI    | NATIONAL AMBULANCE<br>SERVICE      |
| 30. MR. HENRY ADJEI          | STATISTICIAN                       |
| 31. SUPT. ADAM OKYERE        | DISTRICT COMMANDER, GPS<br>MIS     |
| 32. MR. EDEM BLASU           | WATER RESOURCE<br>COMMISSION       |
| 33. MR. GODWIN ABUKARI       | ASSISTANT DIRECTOR IIA/<br>RECORDE |
| 34. MAD. ESTHER SHELLY TSIDI |                                    |

<p><b><u>Presentation, Discussion and approval of 2026-2029 Medium Term Development Plan</u></b></p> <p>The District Planning Officer Mr. Abu Shiraz presented the 2026-2029 Medium Term Development Plan for the district and after which he moved for the acceptance of the document for discussion and was seconded by Hon. Selasie Nyamasekpor.</p> <p>Total revenue needed to embarked on all these project GH¢ 172,061,289.00</p> <p><b><u>Presentation, Discussion and Approval of draft 2026 composite budget</u></b></p> <p>Budgeted GH¢1,220,500.00 but actual receipt was GH¢957,189.02 budgeted for 2026 GH¢ 1,883,718.00 Total Revenue = GH¢ 44,883,431.00 After presentations, DBO moved for the composite budget for discussion and was seconded by Hon. Alice Nartey.</p> <p><b><u>Adoption</u></b></p> <p>Hon. Yao Amekor moved for the acceptance of the draft 2026 program base budget was seconded by Sylvester Dormenyo</p>
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.....  
**HON. MENSAH KWAKU KUDZE**  
**PRESIDING MEMBER**

  
.....  
**MR. SIBUMORO BRAIMAH**  
**SECRETARY**  
**DISTRICT CO-ORDINATING DIRECTOR**

#### Annex 4: Knowledge Mapping Matrix

<b>KNOWLEDGE AREA</b>	<b>KNOWLEDGE HOLDER</b>	<b>KNOWLEDGE SOURCE</b>	<b>KNOWLEDGE GAP</b>
Project planning and management	Professor Nicholas Awortwi	LGI	Inadequate knowledge in Project planning and management by management staff
Urban and Rural development strategies	Mr. Abeiku Arthur	LGI	Limited knowledge in Urban and Rural development strategies
Infrastructure Planning and Management	Dr. Bertha Darteh	LGI	Inadequate knowledge in Infrastructure Planning and Management
Land-use and Spatial Planning policies, laws and practice	Mr. Derrick Logo(LUSP-VRCC)	Land Use and Spatial Planning Regulations, 2019 Land Use and Spatial Planning Act, 2016, Act 925	Inadequate knowledge Land-use and Spatial Planning policies, laws and practice
Environmental Impact Assessment	Mr. Benjamin Mensah (EPA-Sogakope)	Environmental Assessment Legal Framework in Ghana	Inadequate knowledge in Environmental Impact Assessment
Public-Private Partnership for Infrastructure provision	Mr. Mohammed Abu Shiraz (DPO)	Public Private Partnership (PPP) Act of Ghana, ACT 1039	Inadequate knowledge in Public-Private Partnership for Infrastructure provision
Public Administration and Sub-National Local Governance	Mr. Frimpong Augustine	LGI training manuals	Inadequate knowledge in Public Administration and Sub-National Local Governance
Conflict Resolution, Management and Negotiation Skills	Mr. Frimpong Augustine	LGI training manuals	Inadequate knowledge in Conflict Resolution, Management and Negotiation Skills
Ethics and Professionalism in Local Governance	Madam Adjoa Nyemikyre (HRM)	Code of Conduct Human Resource Operational Manual	Inadequate knowledge in Ethics and Professionalism in Local Governance
Local Government and Service Delivery Standards	Madam Adjoa Nyemikyre (HRM)	Local Government Service Protocols	Inadequate knowledge in LGS Protocols
Participatory Planning, Budgeting, Monitoring and Evaluation Tools	Mr. Mohammed Abu Mr. Ebeneza Afriyie Boadi	NDPC monitoring and Evaluation manual	New Tools Needed

Infographics and Data analysis	Mr. Henry Adjei	GIZ training Manual	Inadequate knowledge in Infographics and Data analysis
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### Annex 5: Competency Matrix for Learning

COMPETENCY	TRAINING PROGRAMME	EVALUATION CRITERIA	LEARNING OBJECTIVES
Organization and management	Effective planning, organizing and management of work load programme	Performance appraisals	Improvement in ability to plan, organize and manage workload
Innovation and strategic thinking	Demonstrating creativity in thinking workshops	Performance appraisals, Timely Project execution and cost management	Develop creative thinking for enhance job performance
Leadership and decision-making	Exercising good judgement in managing work force Workshop	Performance appraisals peer feedback	Improvement in ability to exercise good judgement
Service delivery protocols	Service delivery protocols workshops	Performance Assessment	Improve quality of service delivery and completion of appraisal form
Communication	Effective Communication Workshop	Peer Feedback	Improve Oral Presentation Skills
Good Proposal Writing	Workshop on Proposal Writing	Performance assessment of good proposals writing	Attraction of donor funding for projects
Organizational development and improvement	Effective and efficient delivery of quality services and products workshop	Annual performance reports Performance appraisals Feedback from Clients	Improve quality of service delivery
Job knowledge and technical skills	Building, applying and sharing of necessary expertise and technology workshop	Annual performance reports Performance appraisals Feedback from Clients Peer Feedback	Improve quality of service delivery